

**Town of Natick**  
**Budget to Actual Expenses**  
**FY 2019**

| DEPT | ACCOUNT DESCRIPTION                        | ORIGINAL APPROP    | TRANFRS/ADJSMTS    | REVISED BUDGET        | YTD EXPENDED        | ENCUMBRANCES        | AVAILABLE BUDGET | % USED     |
|------|--------------------------------------------|--------------------|--------------------|-----------------------|---------------------|---------------------|------------------|------------|
| 610  | MORSE INSTITUTE LIBRARY                    | 2,244,799          | 3,821              | 2,248,620             | 2,179,392           | -                   | 69,227           | 97%        |
| 615  | BACON FREE LIBRARY                         | 184,503            | 4,166              | 188,669               | 177,621             | -                   | 11,048           | 94%        |
|      | <b>Education &amp; Learning (Town)</b>     | <b>2,429,302</b>   | <b>7,986</b>       | <b>2,437,288</b>      | <b>2,357,013</b>    | <b>-</b>            | <b>80,275</b>    | <b>97%</b> |
| 210  | POLICE DEPARTMENT                          | 7,016,221          | 795,121            | 7,811,342             | 7,692,681           | -                   | 118,661          | 98%        |
| 220  | FIRE DEPARTMENT                            | 8,716,273          | 11,017             | 8,727,290             | 8,636,770           | -                   | 90,520           | 99%        |
| 246  | PARKING ENFORCEMENT                        | 137,572            | -                  | 137,572               | 111,465             | -                   | 26,107           | 81%        |
| 251  | NATICK EMERGENCY MANAGEMEN                 | 39,100             | -                  | 39,100                | 32,188              | -                   | 6,912            | 82%        |
|      | <b>Public Safety</b>                       | <b>15,909,166</b>  | <b>806,138</b>     | <b>16,715,304</b>     | <b>16,473,104</b>   | <b>-</b>            | <b>242,200</b>   | <b>99%</b> |
| 410  | PUBLIC WORKS ENGINEERING                   | 608,326            | 65,618             | 673,944               | 462,704             | -                   | 211,240          | 69%        |
| 420  | PUBLIC WORKS - ADMIN                       | 383,884            | 16,141             | 400,025               | 368,011             | -                   | 32,014           | 92%        |
| 426  | PUBLIC WORKS EQUIP MAINT                   | 990,275            | 2,303              | 992,578               | 1,116,093           | -                   | (123,515)        | 112%       |
| 427  | PUBLIC WORKS LFNR                          | 1,044,855          | 4,927              | 1,049,782             | 1,043,828           | -                   | 5,954            | 99%        |
| 429  | PUB WKS HWY MAINT/SANT/REC                 | 3,074,590          | 39,393             | 3,113,983             | 2,794,796           | -                   | 319,187          | 90%        |
|      | SNOW & ICE REMOVAL                         | 550,000            | 7,872              | 557,872               | 1,069,437           | -                   | (511,565)        | 192%       |
| 192  | PUBLIC BLDGS PROP MAINT                    | 1,517,450          | 83,488             | 1,600,938             | 1,491,457           | -                   | 109,482          | 93%        |
|      | <b>Public Works</b>                        | <b>8,169,380</b>   | <b>219,743</b>     | <b>8,389,123</b>      | <b>8,346,326</b>    | <b>-</b>            | <b>42,797</b>    | <b>99%</b> |
| 512  | BOARD OF HEALTH                            | 650,823            | 14,350             | 665,173               | 639,044             | -                   | 26,129           | 96%        |
| 520  | HUMAN SERVICES                             | 132,700            | 6,795              | 139,495               | 135,731             | -                   | 3,764            | 97%        |
| 540  | COMMUNITY SERVICES ADMIN                   | 277,320            | -                  | 277,320               | 275,413             | -                   | 1,907            | 99%        |
| 541  | COUNCIL ON AGING                           | 367,032            | 6,523              | 373,555               | 327,506             | -                   | 46,048           | 88%        |
| 630  | RECREATIONS AND PARKS                      | 462,766            | 23,178             | 485,944               | 476,838             | -                   | 9,106            | 98%        |
| 543  | VETERANS SERVICES                          | 472,360            | 1,293              | 473,653               | 331,158             | -                   | 142,496          | 70%        |
| 545  | COMM ORGANIC FARM                          | 180,700            | 1,807              | 182,507               | 175,208             | -                   | 7,299            | 96%        |
|      | <b>Health &amp; Human Services</b>         | <b>2,543,701</b>   | <b>53,946</b>      | <b>2,597,647</b>      | <b>2,360,897</b>    | <b>-</b>            | <b>236,750</b>   | <b>91%</b> |
| 115  | PRINTING TOWN REPORT                       | 4,100              | -                  | 4,100                 | 4,100               | -                   | -                | 100%       |
| 117  | INSURANCE PROPERTY/LIABILI                 | 756,237            | 5,243              | 761,480               | 742,467             | -                   | 19,013           | 98%        |
| 123  | BD SELECTMEN/TN ADMINISTRA                 | 2,776,747          | (652,922)          | 2,123,825             | 1,251,157           | -                   | 872,668          | 59%        |
| 134  | COMPTROLLER                                | 399,489            | 43,091             | 442,580               | 338,172             | -                   | 104,408          | 76%        |
| 135  | FINANCE DEPARTMENT                         | 81,900             | 19,825             | 101,725               | 100,911             | -                   | 814              | 99%        |
| 141  | ASSESSORS                                  | 474,420            | 56,043             | 530,463               | 378,999             | -                   | 151,464          | 71%        |
| 145  | TREASURER/COLLECTOR                        | 604,482            | 7,535              | 612,017               | 461,097             | -                   | 150,920          | 75%        |
| 151  | LEGAL SERVICES -TOWN COUNS                 | 342,100            | 50,004             | 392,104               | 335,648             | -                   | 56,456           | 86%        |
| 152  | PERSONNEL BOARD                            | 1,000              | -                  | 1,000                 | -                   | -                   | 1,000            | 0%         |
| 155  | INFORMATION SYSTEMS                        | 1,320,899          | 90,326             | 1,411,225             | 1,344,398           | -                   | 66,827           | 95%        |
| 161  | TOWN CLERK                                 | 311,572            | 3,731              | 315,303               | 300,468             | -                   | 14,835           | 95%        |
| 162  | BOARD OF REGISTRARS                        | 115,190            | 1,794              | 116,984               | 101,408             | -                   | 15,576           | 87%        |
| 180  | COMMUNITY & ECO DEVELOPMENT                | 924,355            | 8,147              | 932,502               | 961,168             | -                   | (28,666)         | 103%       |
| 244  | WEIGHTS/MEASURES                           | 31,290             | -                  | 31,290                | 31,292              | -                   | (2)              | 100%       |
|      | <b>Administrative Support Services</b>     | <b>8,143,781</b>   | <b>(367,184)</b>   | <b>7,776,597</b>      | <b>6,351,284</b>    | <b>-</b>            | <b>1,425,313</b> | <b>82%</b> |
| 131  | FINANCE COMMITTEE                          | 37,800             | -                  | 37,800                | 20,721              | -                   | 17,079           | 55%        |
| 549  | COMMISSION ON DISABILITY                   | 750                | -                  | 750                   | 59                  | -                   | 691              | 8%         |
| 185  | Affordable Housing Trust                   | 50,000             | 30,000             | 80,000                | 80,000              | -                   | -                | 100%       |
| 690  | ARTS COUNCIL                               | 700                | -                  | 700                   | 68                  | -                   | 632              | 10%        |
| 691  | HISTORIC COMMISSION                        | 750                | -                  | 750                   | 62                  | -                   | 688              | 8%         |
| 692  | HISTORIC DISTRICT COMMISSI                 | 550                | 49                 | 599                   | 387                 | -                   | 212              | 65%        |
|      | <b>Committees</b>                          | <b>90,550</b>      | <b>30,049</b>      | <b>120,599</b>        | <b>101,298</b>      | <b>-</b>            | <b>19,301</b>    | <b>84%</b> |
| 710  | INTEREST AND MATURING DEBT                 | 12,383,225         | (1,694,125)        | 10,689,100            | 9,540,739           | -                   | 1,148,361        | 89%        |
| 132  | RESERVE FUND                               | 250,000            | -                  | 250,000               | -                   | -                   | 250,000          | 0%         |
| 910  | OTHER EMPLOYEE BENEFITS                    | 15,826,586         | 109,160            | 15,935,746            | 14,918,523          | -                   | 1,017,223        | 94%        |
| 911  | RETIREMENT BOARD                           | 9,393,294          | -                  | 9,393,294             | 9,393,294           | -                   | -                | 100%       |
| 912  | NON-CONTRIBUTORY PENSIONS                  | 23,122             | -                  | 23,122                | 17,593              | -                   | 5,529            | 76%        |
| 450  | FACILITIES MANAGEMENT                      | 3,308,705          | 76,924             | 3,385,629             | 2,923,926           | -                   | 461,703          | 86%        |
|      | <b>Shared Expenses</b>                     | <b>41,184,932</b>  | <b>(1,508,041)</b> | <b>39,676,891</b>     | <b>36,794,074</b>   | <b>-</b>            | <b>2,882,817</b> | <b>93%</b> |
|      | <b>Town &amp; Shared departments Total</b> | <b>78,470,812</b>  | <b>(757,363)</b>   | <b>77,713,449</b>     | <b>72,783,995</b>   | <b>-</b>            | <b>4,929,454</b> | <b>94%</b> |
|      |                                            |                    |                    | <b>REVISED BUDGET</b> | <b>YTD EXPENDED</b> | <b>ENCUMBRANCES</b> |                  |            |
| 300  | ADMINISTRATION                             |                    |                    | 8,797,135             | 8,750,185           | -                   | 46,950           | 99%        |
| 310  | REGULAR EDUCATION                          |                    |                    | 35,945,108            | 35,252,042          | -                   | 693,066          | 98%        |
| 313  | IT                                         |                    |                    | 2,559,548             | 2,330,108           | -                   | 229,440          | 91%        |
| 320  | SPECIAL EDUCATION                          |                    |                    | 15,187,402            | 15,860,680          | -                   | (673,279)        | 104%       |
| 330  | ENGLISH LANGUAGE LEARNERS                  |                    |                    | 646,421               | 468,378             | -                   | 178,043          | 72%        |
| 350  | School 504 MED/TH                          |                    |                    | 120,000               | 20,634              | -                   | 99,366           | 17%        |
| 360  | PRESCHOOL                                  |                    |                    | 758,430               | 798,289             | -                   | (39,859)         | 105%       |
| 370  | NORTHSTAR                                  |                    |                    | 502,025               | 482,634             | -                   | 19,391           | 96%        |
| 380  | OTHER                                      |                    |                    | 168,646               | 179,159             | -                   | (10,513)         | 106%       |
| 390  | TECHNOLOGY                                 |                    |                    | 523,305               | 605,121             | -                   | (81,816)         | 116%       |
|      | <b>Education</b>                           | <b>64,952,439</b>  | <b>-</b>           | <b>65,208,020</b>     | <b>64,747,231</b>   | <b>-</b>            | <b>460,789</b>   | <b>99%</b> |
|      | KEEFE TECH                                 | 1,594,984          | -                  | 1,594,984             | 1,594,984           | -                   | -                | 100%       |
|      | BUS SUBSIDY                                | 402,095            | -                  | 402,095               | 402,095             | -                   | -                | 100%       |
|      | STATE CHARGES                              |                    |                    |                       | 1,507,563           |                     | (1,507,563)      |            |
|      | <b>Town Total</b>                          | <b>145,420,330</b> | <b>(757,363)</b>   | <b>144,918,548</b>    | <b>141,035,868</b>  | <b>-</b>            | <b>3,882,680</b> | <b>97%</b> |

## General Fund Revenue Summary

|                                        | FY19 Budget           | FY19 Actual           | \$ +/-              | % +/-        |
|----------------------------------------|-----------------------|-----------------------|---------------------|--------------|
| <b>Property Tax Levy</b>               | \$ 111,530,485        | \$ 110,251,414        | \$ (1,279,071)      | -1.1%        |
|                                        |                       |                       |                     |              |
| <b>State Aid</b>                       |                       |                       |                     |              |
| Ch 70, Charter Tuition, School Offsets | \$ 10,208,846         | \$ 9,864,168          | \$ (344,678)        | -3.4%        |
| Unrestricted Local Aid                 | \$ 3,940,047          | \$ 3,940,047          | \$ -                | 0.0%         |
| Veterans' Benefits & Exemptions        | \$ 253,645            | \$ 258,937            | \$ 5,292            | 2.1%         |
| State Owned Land & Mitigation          | \$ 103,139            | \$ 103,139            | \$ -                | 0.0%         |
| Offsets (Library)                      | \$ 47,842             | \$ 47,842             | \$ -                | 0.0%         |
| <b>Total</b>                           | <b>\$ 14,553,519</b>  | <b>\$ 14,214,133</b>  | <b>\$ (339,386)</b> | <b>-2.3%</b> |
|                                        |                       |                       |                     |              |
| <b>Local Receipts</b>                  |                       |                       |                     |              |
| Motor Vehicle                          | \$ 5,900,000          | \$ 5,692,328          | \$ (207,672)        | -3.5%        |
| Other Excise                           | \$ 2,403,200          | \$ 2,519,609          | \$ 116,409          | 4.8%         |
| Penalties & Interest Taxes/Excise      | \$ 394,350            | \$ 300,949            | \$ (93,401)         | -23.7%       |
| Payment in Lieu of Taxes               | \$ 35,950             | \$ 37,771             | \$ 1,821            | 5.1%         |
| Trash Disposal Charges                 | \$ 973,000            | \$ 1,130,631          | \$ 157,631          | 16.2%        |
| Police Special Duty Service Charges    | \$ 60,000             | \$ 53,456             | \$ (6,544)          | -10.9%       |
| Ambulance Fees - Other Charges         | \$ 1,500,000          | \$ 1,433,973          | \$ (66,027)         | -4.4%        |
| Rentals                                | \$ 62,000             | \$ 57,521             | \$ (4,480)          | -7.2%        |
| Recreation                             | \$ 128,794            | \$ 205,478            | \$ 76,684           | 59.5%        |
| Other Departmental Revenue             | \$ 750,820            | \$ 616,864            | \$ (133,956)        | -17.8%       |
| License/Permits                        | \$ 2,825,445          | \$ 2,915,637          | \$ 90,192           | 3.2%         |
| Special Assessments                    | \$ 8,600              | \$ 6,182              | \$ (2,418)          | -28.1%       |
| Fines/Forfeits                         | \$ 254,075            | \$ 114,133            | \$ (139,942)        | -55.1%       |
| Investment Income                      | \$ 385,000            | \$ 1,171,264          | \$ 786,264          | 204.2%       |
| Miscellaneous Recurring                | \$ 650,000            | \$ 943,219            | \$ 293,219          | 45.1%        |
| Miscellaneous Non-Recurring            | \$ -                  | \$ 460,728            | \$ 460,728          |              |
| <b>Total</b>                           | <b>\$ 16,331,234</b>  | <b>\$ 17,659,743</b>  | <b>\$ 1,328,509</b> | <b>8.1%</b>  |
|                                        |                       |                       |                     |              |
| <b>Available Funds</b>                 |                       |                       |                     |              |
| Free Cash                              | \$ 6,579,906          | \$ 6,579,906          | \$ -                | 0.0%         |
| Overlay Surplus                        | \$ 500,000            | \$ 500,000            | \$ -                | 0.0%         |
| Capital Stabilization Fund             | \$ 2,973,950          | \$ 2,973,950          | \$ -                | 0.0%         |
| FAR Bonus Stabilization Fund           | \$ -                  | \$ -                  | \$ -                |              |
| Title V                                | \$ 7,684              | \$ 7,684              | \$ -                | 0.0%         |
| Parking Meter Revenue                  | \$ 80,000             | \$ 80,000             | \$ -                | 0.0%         |
| School Building Assistance             | \$ 123,167            | \$ 123,167            | \$ -                | 0.0%         |
| Premiums (For Debt Exclusions)         | \$ 97,542             | \$ 97,542             | \$ -                | 0.0%         |
| <b>Total</b>                           | <b>\$ 10,362,249</b>  | <b>\$ 10,362,249</b>  | <b>\$ -</b>         | <b>0.0%</b>  |
|                                        |                       |                       |                     |              |
| <b>Indirects</b>                       |                       |                       |                     |              |
| Water & Sewer Indirects                | \$ 2,218,150          | \$ 2,218,150          | \$ -                | 0.0%         |
| Sassamon Trace Indirects               | \$ 43,871             | \$ 43,871             | \$ -                | 0.0%         |
| <b>Total</b>                           | <b>\$ 2,262,021</b>   | <b>\$ 2,262,021</b>   | <b>\$ -</b>         | <b>0.0%</b>  |
| <b>Total</b>                           | <b>\$ 155,039,508</b> | <b>\$ 154,749,560</b> | <b>\$ 289,948</b>   | <b>-0.2%</b> |