

Town of Natick Capital Project Plan

FY 2021-2024 Capital Program FY 2021 Capital Budget Forecast

December 2, 2019



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Section I: Executive Summary



Section I: Executive Summary

The Town of Natick is required under Section 5-7 of the Charter of the Town of Natick and Article 20, Section 2 of the By-Laws of the Town of Natick to issue a Capital Improvement Program thirty days prior to the date required for submission of the operating budget annually. That program must contain the following elements:

- (a) A clear, concise, general summary of its contents.
- (b) A listing of all capital expenditures proposed to be made, by years, during the five fiscal years next ensuing, with supporting information as to the need for each such expenditure.
- (c) Cost estimates, methods of financing, and recommended time schedules.
- (d) The estimated annual cost of operating and of maintaining any new facility or piece of major equipment involved.

This document is that submission for FY 2021.

INTRODUCTION

Everything the Town does, from providing services to its residents and citizens, to equipping employees to effectively perform their jobs, requires the existence of certain basic physical assets. These assets include streets, water mains, parks, buildings, large equipment and technology. They must be purchased, maintained and replaced on a timely basis or their usefulness in providing public services will diminish. The Town's five-year Capital Improvement Program and annual Capital Budget are developed to ensure adequate capital investment in the Town's assets.

FIVE-YEAR CAPITAL PROGRAM

A five-year capital improvement program is an important part of any organization's overall budgeting process. Multi-year planning allows proper staging and sequencing of capital projects to even out spikes and make funding needs more predictable. Capital investment requirements can be uneven, sometimes involving unique large projects such as a new fire engine or a new school building. Other capital investment needs are recurring. We will continue to refine the five-year planning process to identify and hopefully fund an appropriate annual level of capital investment.

Natick has recently made significant investments in our capital needs. The new Kennedy Middle School (\$66.8 Million) and a new West Natick Fire Station (\$15.6 million) are examples. Town Meeting appropriated \$8,883,100 at the Spring Annual Town Meeting and \$9,060,800 at the Fall Annual Town Meeting. The following table highlights capital equipment and improvements approved at the 2019 Spring and Fall Annual Town Meetings.



2019 Town Meetings Capital Appropriations

2019 Spring Annual	Town Meeting			
ld#	Project	Funding Source	Ap	propriation_
2019SATM14A1	Payroll And Time Management Automation Upgrades	Capital Stabilization Fund	\$	100,000
2019SATM14A2	Security Assessment	Capital Stabilization Fund	\$	40,000
2019SATM14A3	Cruiser Replacement	Capital Stabilization Fund	\$	153,000
2019SATM14A4	Replace Laptop Computers	Capital Stabilization Fund	\$	6,200
2019SATM14A5	Replace Vehicle 428 (H-67) Bombadier	Capital Stabilization Fund	\$	220,000
2019SATM14A6	Replace Vehicle 411 (H-46) Truck/Sander	Capital Stabilization Fund	\$	250,000
2019SATM14A7	Upgrade Garage Equipment	Capital Stabilization Fund	\$	30,000
2019SATM14A8	Replace Vehicle 303 (M-3) 2008 Emd Pickup Truck	Capital Stabilization Fund	\$	65,000
2019SATM14A9	Replace Vehicle 402 (H-40) Dump Truck	Capital Stabilization Fund	\$	135,000
2019SATM14A10	Mower With Attachments	Capital Stabilization Fund	\$	40,000
2019SATM14A11	Capital Emergencies	Capital Stabilization Fund	\$	75,000
2019SATM14A12	Playground Safety Inspection And Updates	Capital Stabilization Fund	\$	15,000
2019SATM15A1	Morse Library - Replace Carpeting	Capital Stabilization Fund	\$	150,000
2019SATM15A2	Wilson - Replace Library Carpet, Furniture, Paint	Capital Stabilization Fund	\$	125,000
2019SATM15A3	Town Hall Main Entrance Repairs	Capital Stabilization Fund	\$	85,000
2019SATM15A4	Memorial - Paint Classroom Walls And Ceilings	Capital Stabilization Fund	\$	75,000
2019SATM15A5	Johnson - Retile Classrooms	Capital Stabilization Fund	\$	70,000
2019SATM15A6	Public Safety Building - Replace Roof - Engineering	Capital Stabilization Fund	\$	60,000
2019SATM15A7	Town Hall - Replace Roof - Engineering	Capital Stabilization Fund	\$	45,000
2019SATM15A8	Johnson School - Retile Second Floor Hallway	Capital Stabilization Fund	\$	40,000
2019SATM15A9	Bennett Hemenway - Paint Second Floor Classroom Walls & Ceilings	Capital Stabilization Fund	\$	40,000
2019SATM15A10	Lilja - Replace Hallway Walls With Drywall	Capital Stabilization Fund	\$	40,000
2019SATM15A11	Memorial - Replace Bathroom Partitions	Capital Stabilization Fund	\$	40,000
2019SATM15A12	Memorial - Replace Office Carpet And Classroom Vct	Capital Stabilization Fund	\$	40,000
2019SATM15A13	Ben-Hem Replace Admin Office Carpet	Capital Stabilization Fund	\$	30,000
2019SATM15A14	Public Safety Building - Replace Windows Glazing	Capital Stabilization Fund	\$	30,000
2019SATM15A15	Ben-Hem Exterior Masonry Repair	Capital Stabilization Fund	\$	20,000
2019SATM15A16	Ben Hem - Resurface Parking Lot And Sidewalks	Capital Stabilization Fund	\$	160,000
2019SATM15A17	Library - Replace Exterior Doors	Capital Stabilization Fund	\$	15,000
2019SATM15A18	Lilja Ac In Gym	Capital Stabilization Fund	\$	15,000
2019SATM15A19	Ben Hem Ac Music Room & Cafeteria	Capital Stabilization Fund	\$	10,000
2019SATM15A20	Nhs Preschool - Install Classroom Connecting Door	Capital Stabilization Fund	\$	8,000
2019SATM15A21	Library - Replace The Roof	Capital Stabilization Fund	\$	500,000
2019SATM15A22	Capital Maintenance	Capital Stabilization Fund	\$	100,000
2019SATM15A23	Community Garden Plot Repair-Jj Lane	Capital Stabilization Fund	\$	10,000
2019SATM15B1	Engineering & Repairs To The Charles River Dam	Tax Levy Borrowing	\$	1,250,000
2019SATM15B2	Roadway & Sidewalks Supplement	Tax Levy Borrowing	\$	750,000
2019SATM15E1	Roadway & Sidewalks Supplement	Transportation Network Funds	\$	15,000
2019SATM14B1	Replace Vehicle 631	W/S Retained Earnings	\$	45,000
2019SATM14D1	Water Main Relining	Water Sewer Borrowing	\$	1,500,000
2019SATM14D2	Tonka Pressure Filter	Water Sewer Borrowing	\$	520,000
2019SATM14F1	High Lift, H&T Building Modifications Springvale	Env Bond Bill	\$	400,000
2019SATM14F2	Springvale Wtr Air Stripper Media Replacement	Env Bond Bill	\$	380,000
2019SATM18	Fox Hill Dr Sewer Betterment	Water Sewer Borrowing	\$	1,131,900



Town of Natick

FY 2021 - 2025 Capital Program

2019 Fall Annual T	Town Meeting
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Id#	Project	Funding Source	Ap	propriation
2019FATM11A1	Replace Vehicle 3 (E-2) Engineering Survey Vehicle	Capital Stabilization	\$	52,000
2019FATM11A2	Replace Dumpsters	Capital Stabilization	\$	17,500
2019FATM11A3	Natick Public School - Security Cameras/ Door Controls	Capital Stabilization	\$	80,000
	Repair/Replace Stage Curtains/Rigging At Johnson Elementary, Natick High	•		
2019FATM11A4	School, Wilson Middle School	Capital Stabilization	\$	45,000
2019FATM11A5	School Projector Installation/Replacement	Capital Stabilization	\$	83,000
2019FATM11A6	Auditorium Sound And Microphone Upgrade Study FCC Band	Capital Stabilization	\$	15,000
2019FATM11A7	Brown Elementary School - White Board Replacement (9)	Capital Stabilization	\$	25,000
2019FATM11A8	Nomex Fire Hoods	Capital Stabilization	\$	8,500
2019FATM11A9	Rescue Boat	Capital Stabilization	\$	30,000
2019FATM11A10	Town Hall Projector Installation/Replacement	Capital Stabilization	\$	16,000
2019FATM11A11	Cruiser Replacement	Capital Stabilization	\$	130,000
2019FATM11A12	Meter Pole Replacement	Capital Stabilization	\$	35,000
2019FATM11A13	Electrification Feasibility Study	Capital Stabilization	\$	13,000
2019FATM11A14	Capital Emergencies	Capital Stabilization	\$	34,800
2019FATM11C1	Sod Cutter	GC Retained Earnings	\$	5,000
2019FATM11B1	Replace Vehicle 511 (S-101) Recycling Truck	Tax Levy Borrowing	\$	330,000
2019FATM11D1	Replace Vehicle 619 (W-30) Vactor Truck	W/S Borrowing	\$	600,000
2019FATM11D2	Springvale/Elm Bank Chemical Feed Upgrades	W/S Borrowing	\$	310,000
2019FATM11E1	Scada Equipment Upgrade	W/S Retained Earnings	\$	80,000
2019FATM12A1	Wilson Middle School Bathroom Partitions	Capital Stabilization	\$	40,000
2019FATM12A2	Johnson School - Retile Cafeteria Floor	Capital Stabilization	\$	15,000
2019FATM12A3	Johnson School - Replace Interior Stairways	Capital Stabilization	\$	30,000
2019FATM12A4	Wilson Middle School - Paint 12 Classrooms	Capital Stabilization	\$	50,000
2019FATM12A5	Wilson Middle School - adding AC Office and Support Area	Capital Stabilization	\$	12,500
2019FATM12A6	Bennett Hemenway School Engineering To Replace The DDC System	Capital Stabilization	\$	25,000
2019FATM12A7	Engineering Study For 2nd Floor AC At Wilson And Ben Hem	Capital Stabilization	\$	50,000
2019FATM12A8	Police Station - Add Additional Heat To The Garage	Capital Stabilization	\$	15,000
2019FATM12A9	Guardrail (Various Locations)	Capital Stabilization	\$	12,000
2019FATM12A10	Park And Field Renovations	Capital Stabilization	\$	175,000
2019FATM12A11	Tree Replacement	Capital Stabilization	\$	30,000
2019FATM12A12	Tree Inventory	Capital Stabilization	\$	10,000
2019FATM12A13	Energy Efficiency Programs	Capital Stabilization	\$	100,000
2019FATM12A14	Firearms Range Renovation	Capital Stabilization	\$	110,000
2019FATM12A15	Downtown Clock Repairs	Capital Stabilization	\$	18,000
2019FATM12E1	Sewer Collection System Repairs & Maint	I & I Stabilization Fund	\$	150,000
2019FATM12B1	Construction - Roadway Improvements South Main St.	Tax Levy Borrowing	\$	4,650,000
2019FATM12B2	Construction - Roadway Improvements	Tax Levy Borrowing	\$	1,000,000
2019FATM12C1	Ground Water Wells Replacement	W/S Borrowing	\$	500,000
2019FATM12D1	Water Distribution System Enhancements	W/S Retained Earnings	\$	150,000
2019FATM12D2	Water Meter Replacement Study	W/S Retained Earnings	\$	8,500

We have also created the financial mechanisms – through the creation of a Capital Stabilization Fund and the funding of it annually with the Town's Local Option Meals and Hotel/Motel taxes – to ensure the Town's continued ability to adequately fund its capital needs. The following Table highlights the Town's local option receipts.

Local Option Room Occupancy Tax

Fiscal Year	September	December	March	June	Total	4%	2%
2010	189,911	199,053	148,856	210,887	748,707	499,138	249,569
2011	301,948	349,586	226,455	273,138	1,151,127	767,418	383,709
2012	337,985	402,987	256,736	299,714	1,297,422	864,948	432,474
2013	365,080	373,165	278,583	285,144	1,301,972	867,981	433,991
2014	367,535	381,877	282,866	322,814	1,355,092	903,395	451,697
2015	417,224	423,785	247,045	315,214	1,403,268	935,512	467,756
2016	445,961	475,119	,	,	1,519,913	1,013,275	506,638
2017	451,294	449,722	256,017	296,208	1,453,241	968,827	484,414
2018	453,968	435,489	272,843	324,464	1,486,764	991,176	495,588
2019	416,819	462,674	297,163	318,925	1,495,581	997,054	498,527

Local Option Meals Tax

5	0 1 - 1				Special July Distribution	-
Fiscal Year	September	December	March	June	(FY10 Only)	Total
2010	0	0	58,306	179,311	68,243	305,860
2011	135,040	195,415	192,437	193,032	0	715,924
2012	215,276	207,827	212,545	207,429	0	843,077
2013	215,452	209,644	215,757	207,642	0	848,495
2014	219,892	206,759	219,102	207,126	0	852,879
2015	214,628	216,317	225,649	219,538	0	876,132
2016	237,389	216,331	243,388	221,786	0	918,894
2017	236,345	227,943	231,794	220,200	0	916,282
2018	233,706	230,894	229,052	220,439	0	914,091
2019	253,765	255,255	269,721	242,079	0	1,020,820

FINANCING METHODS

Traditionally, there are three potential methods for financing the Town's capital investments:



- Capital Stabilization Fund Established at the 2010 Fall Annual Town Meeting, appropriations out of this stabilization fund can be used to fund capital equipment and improvements as well as debt-service payment related to capital purchases. Funding for the capital stabilization fund comes primarily from the Town's share of local option taxes. Additional funds have been added to the fund over last several years per the Town's Financial Management Principles. This will continue to be a major source of capital financing moving forward. The history of appropriations and current balance of the fund are shown below.
- Enterprise Fund Retained Earnings The town regularly appropriates monies from Retained Earnings within the Water/Sewer Enterprise Fund and the Golf Course Enterprise Fund in support of capital needs for those operations.
- **Debt Service** The Town has traditionally financed large capital projects or purchases through borrowing. The resulting debt obligations are appropriated under the General Fund Tax Levy (either within the levy limit or from a voter approved debt exclusion) or from Enterprise Funds. Over the last 10 years the Town's General Fund debt service has varied as a percentage of general fund revenue, from a high of 10% to a low around 6%.

It is important to monitor how much debt the community has at any one point in time and determine what impact the amount of debt service has on the operating budget and the taxpayers. Credit rating agencies monitor the amount of debt a community has just like they monitor individual credit. A variety of factors, including the level of debt service/annual revenues and level of debt service/capita and per household are evaluated by credit rating agencies. We are proud that the Town of Natick holds a AAA/Stable bond rating from both Standard & Poor's and Fitch Ratings—the best possible credit rating.

Future issuance of debt should be timed so as to minimize fluctuations and their resulting impact upon the operating budget. This can be achieved by timing new issuances with retirement of current debt service and following the Town Administrator's Recommended Financial Policies on issuing large debt projects (over \$1,000,000) outside of the tax levy.

The amount of general fund resources spent on capital-related items spiked in FY 2012 due to the addition of sizeable amounts of debt service related to the new Natick High School and Community Senior Center and again in FY 2020 with the addition of the new Kennedy Middle School and West Natick Fire Station.

Debt per capita will grow significantly in FY 2020 with the addition of the debt for the new Kennedy Middle School and West Natick Fire Station. However, this combined issuance was well timed in that the Town captured an interest rate of 3.22% for the life of the bond repayments.

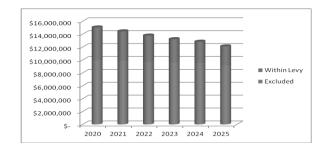
General Fund Debt tends to be front loaded and decreases over time as project debt is retired. This will change as new projects are funded through the use of debt. Analysis allows the Administration to selectively time when and how much new debt to issue annually in support of capital renewal and replacement so as to limit debt burden increases on the overall budget.

The Town breaks debt into within levy debt and excluded or exempt debt. Excluded debt includes large projects approved by the voters such as the New JFK Middle school and West Natick Fire Station.



FY 2020 Tax Levy Current Debt Profile

Excluded			W	ithin Levy/	Total		
2020	\$	9,995,671	\$	5,053,324	\$	15,048,995	
2021	\$	9,893,228	\$	4,553,826	\$	14,447,053	
2022	\$	9,782,911	\$	4,012,217	\$	13,795,127	
2023	\$	9,681,569	\$	3,548,899	\$	13,230,468	
2024	\$	9,580,999	\$	3,264,486	\$	12,845,485	
2025	\$	9,194,127	\$	2,925,422	\$	12,119,548	



Other Sources – In addition, the Town may use Free Cash and revolving funds to fund our capital needs. Non-Town funding sources are also sometimes used for capital needs such as dedicated state aid (for example, Chapter 90 road improvement funds), mitigation funds and grants.



FY 2021-2025 CAPITAL IMPROVEMENT PROGRAM & PHILOSOPHY: (i.e. what gets funded and why)

The FY 2021-2025 Capital Program is provided herein; first in summary form and then by program area of the budget in project-by-project detail. All told, there are nearly one hundred million dollars of capital improvements, equipment and infrastructure. This amount of money is necessary to maintain the hundreds of millions of dollars the Town has invested in its properties, equipment, and operations.

All capital projects have been and will continue to be evaluated according to the following criteria, listed in their order of priority. The priority areas which administration assigns capital projects are as follows:

- a. Imminent threat to the health and safety of citizens or property;
- b. Timely improvement/replacement of a capital assets to avoid inevitable additional future costs incurred through deferment;
- c. Requirements of state or federal law or regulation;
- d. Improvement of infrastructure; and,
- e. Improvement of productivity/efficiency.

In past years (2008-2010), we had to defer a significant number of capital needs. The Town has been fortunate in recent years with nearly all capital needs funded. Many of the capital requests in this plan (2021 -2025) will require discussion regarding community need and affordability. We will continue to review all requests for capital projects. The draft FY 2021 Capital Budget is found in Section II.

Conclusion

We are pleased to present a comprehensive Capital Plan to the citizens of Natick. The community has made great strides in recent years to adequately fund and improve the Town's many capital assets. This will ensure that our employees have the right tools to continue providing quality services to the citizens of Natick. We will continue to work to improve our planning, seek out innovative tools and search for efficiencies to grow and sustain Natick.



Section II: FY 2021 Capital Budget Summary



FY 2021 Proposed Capital Projects

Note: This is a planning document for review and discussion. Further review and vetting is pending

12/2/2019

FY 2021 Proposed Capital

recld	department	projTitle		2021	Funding Source
1027	Tn Administrator	Hunnewell Field Upgrade Design	\$	50,000	Capital Stabilization
985	Community Services - Recreation & Parks	Install Toddler Playground - Bennett Hemenway Elementary	\$	75,000	Capital Stabilization
991	Community Services - Recreation & Parks	Cole Center Playground Enhancements	\$	30,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$	15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$	10,000	Capital Stabilization
724	Community Services - Recreation & Parks	Henry Wilson Roof	\$	5,000	Capital Stabilization
610	Facilities Management	Morse Library - Replace 5 Air Handling Units	\$	300,000	Tax Levy Borrowing
806	Facilities Management	Brown Elementary - Replace Boilers	\$	40,000	Tax Levy Borrowing
809	Facilities Management	Lilja Elementary - Replace Boilers	\$	40,000	Tax Levy Borrowing
805	Facilities Management	Bennett Hemenway Elementary - Expand Parking Lot And Resurface	\$	150,000	Capital Stabilization
1025	Facilities Management	Bennett Hemenway Elementary - Fire Alarm Panel Replacement	\$	75,000	Capital Stabilization
791	Facilities Management	Bennett Hemenway Elementary - Paint First Floor Classroom Walls	\$	50,000	Capital Stabilization
815	Facilities Management	90 Oak St- Replace Boiler	\$	50,000	Capital Stabilization
857	Facilities Management	Replace NFM-82 Work Van	\$	50,000	Capital Stabilization
794	Facilities Management	NHS Pre-School - Replace Office/Area Carpet	\$	40,000	Capital Stabilization
827	Facilities Management	DPU Admin Building - Replace 2 RTU's	\$	30,000	Capital Stabilization
825	Facilities Management	Fire Station 1 - Replace Roof Deck	\$	25,000	Capital Stabilization
821	Facilities Management	Fire Station 1 - Replace Office Carpet	\$	15,000	Capital Stabilization
1021	Facilities Management	Police/Fire Station - Upgrade HVAC Controls Engineering	\$	15,000	Capital Stabilization
	Facilities Management	Senior Center - Upgrade HVAC DDC System	\$	10,000	Capital Stabilization
672	Fire Department	Replace Ambulance	\$	300,000	Tax Levy Borrowing
987	Fire Department	Turnout Gear	\$	240,000	Capital Stabilization
476	Fire Department	Defibrilator Purchase	\$	90,000	Capital Stabilization
967	Fire Department	Nomex Non Particulate Hoods	\$	8,500	Capital Stabilization
993	Morse Institute Library	RFID Implementation	\$	94,000	Capital Stabilization
986	Police and Fire Department	CRT Public Safety Vehicle and Equipment	\$	75,000	Capital Stabilization
194	Police Department	Cruiser Replacement	\$	325,000	Capital Stabilization
961	Police Department	Replace Portable 2 Way Radios	\$	170,685	Capital Stabilization
964	Police Department	Primary Repeater And Antenna Replacement	\$	23,500	Capital Stabilization
862	Police Department	Replace Laptop Computers	\$	6,200	Capital Stabilization
963	Police Department	Level Meter For Service Of Radio System	\$	5,627	Capital Stabilization
189	Public Works Engineering	North Ave Area Drainage Improvements	\$	1,600,000	Tax Levy Borrowing
	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$	1,500,000	Tax Levy Borrowing
	Public Works Engineering	Roadway & Sidewalks Supplement	\$	1,000,000	Tax Levy Borrowing
	Public Works Engineering	Complete Streets Priority Plan Update	\$	15,000	Capital Stabilization
	Public Works Highway	Replace Vehicle 504 Rear Load Trash Packer	\$	325,000	Tax Levy Borrowing
	Public Works Highway	Replace 421 (Street Sweeper)	\$	280,000	Tax Levy Borrowing
	Public Works Highway	Replace Dumpsters	\$	19,000	Capital Stabilization
	Public Works Highway	Guardrail (Various Locations)	\$	14,000	Capital Stabilization
	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$	175,000	Capital Stabilization
	Public Works Lnd Fac/Nat Res	Tree Replacement	\$	30,000	Capital Stabilization
	Public Works Lnd Fac/Nat Res	Tree Inventory	\$	10,000	Capital Stabilization
	Sustainability	Energy Efficiency	\$	100,000	Capital Stabilization
	Town Clerk	Preservation Of Historical Records	\$	100,000	Capital Stabilization
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7,581,512

Capital Stabilization \$ 2,196,512 Tax Levy Borrowing \$ 5,385,000

5 7,581,512



FY 2021-2025 Capital Plan Summary



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12/2/2019

FY 2022 Proposed Capital

FY 2022 Pr	oposed Capital				
recld	department	projTitle		2022	Funding Source
194	Police Department	Cruiser Replacement	\$	335,000	Capital Stabilization
551	Public Works Engineering	Replace E-3 Utility Vehicle	\$	55,000	Revolving Fund
678	Board Of Health	Replace Vehicle Health-1	\$	50,000	Revolving Fund
679	Community And Economic Development	Replace Vehicle CD-1	\$	50,000	Revolving Fund
627	Public Works Highway	Replacing H-49 Dump Truck/Sander	\$	255,000	Tax Levy Borrowing
674	Public Works Highway	Replace S-102 Side Arm Recycling Truck	\$	335,000	Tax Levy Borrowing
806	Facilities Management	Brown Elementary - Replace Boilers	\$	400,000	Tax Levy Borrowing
809	Facilities Management	Lilja Elementary - Replace Boilers	\$	400,000	Tax Levy Borrowing
763	Facilities Management	Bennett Hemenway Elementary - Add A/C 1st And 2nd Floor Classrooms	\$	600,000	Tax Levy Borrowing
810	Facilities Management	Wilson Middle - Install Second Floor A/C	\$	500,000	Tax Levy Borrowing
653	Public Works Lnd Fac/Nat Res	Replace Synthetic Turf Memorial Field	\$	600,000	Tax Levy Borrowing
992	Police Department	Public Safety Radio Obsolescence Mitigation/Enhanc	\$	1,540,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$	1,500,000	Tax Levy Borrowing
	Public Works Engineering	Roadway & Sidewalks Supplement	\$	1,000,000	Tax Levy Borrowing
874	Public Works Equipment Maint	Replace Public Works Backup Generator	\$	860,000	Tax Levy Borrowing
667	Fire Department	Replace Fire Pumper	\$	700,000	Tax Levy Borrowing
772	Natick Public Schools	Kennedy Middle - Relocate Modular Classroom	\$	600,000	Tax Levy Borrowing
822	Facilities Management	Public Safety Building - Replace Roof	\$	600,000	Tax Levy Borrowing
815	Facilities Management	90 Oak St- Replace Boiler	\$	500,000	Tax Levy Borrowing
881	Facilities Management	Town Hall - Replace Roof	\$	450,000	Tax Levy Borrowing
778	Facilities Management	Memorial Elementary - Resurface And Expand Parking Areas	\$	400,000	Tax Levy Borrowing
1020	Facilities Management	Morse Library - Replace Rooftop Chiller	\$	275,000	Tax Levy Borrowing
980	Public Works Lnd Fac/Nat Res	Track Resurface	\$	235,000	Tax Levy Borrowing
719	Community Services - Recreation & Parks	Memorial Elementary Court Repairs	\$	200,000	Tax Levy Borrowing
882	Public Works Highway	Replace H-52 Utility Body Pickup	\$	200,000	Tax Levy Borrowing
445	Facilities Management	Brown Elementary- Replace Unit Ventilators In Classrooms	\$	185,000	Tax Levy Borrowing
1007	Community Services - Recreation & Parks	Beach Bathroom And Support Building Upgrades	\$	180,000	Tax Levy Borrowing
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$	175,000	Tax Levy Borrowing
1024	Facilities Management	Bennett Hemenway Elementary - RTU-1 Dx Replacement	\$	175,000	Tax Levy Borrowing
261	Public Works Engineering	Rehab Jennings Pond Dam	\$	150,000	Capital Stabilization
1022	Facilities Management	Wilson Middle - Auditorium Rooftop HVAC Replacement	\$	150,000	Capital Stabilization
875	Facilities Management	Brown Elementary - Replace Playground	\$	125,000	Capital Stabilization
860	Sustainability	Energy Efficiency	\$	100,000	Capital Stabilization
1006	Community Services - Recreation & Parks	Town Beach Diving Board Platform Replacement	\$	85,000	Capital Stabilization
869	Fire Department	Replace Car-4	\$	80,000	Capital Stabilization
	Facilities Management	Replace NFM-83 Pickup Truck	\$	80,000	Capital Stabilization
900	Facilities Management	Replace NFM-89 Box Truck	\$	75,000	Capital Stabilization
883	Public Works Highway	Replace H-1 Highway Supervisor Vehicle	\$	70,000	Capital Stabilization
	Public Works Engineering	Replace E-1 Utility Vehicle	\$	60,000	Capital Stabilization
904	Facilities Management	Building Addition 75 West Street	\$	60,000	Capital Stabilization
865	Community And Economic Development	Replace Vehicle CD-2	\$	50,000	Capital Stabilization
722	Community Services - Recreation & Parks	Loker Playground Improvement	\$	40,000	Capital Stabilization
812	Facilities Management	90 Oak - Replace All Exterior Windows And Doors	\$	35,000	Capital Stabilization
	Public Works Lnd Fac/Nat Res	Tree Replacement	\$	30,000	Capital Stabilization
	Facilities Management	High School - Purchase New Tractor	\$	30,000	Capital Stabilization
	Facilities Management	Lilja Elementary - Install Additional Parking Lot Lighting	\$	30,000	Capital Stabilization
	Community Services - Recreation & Parks	Multi Purpose Area Design	\$	25,000	Capital Stabilization
	Public Works Highway	Replace Dumpsters	\$	20,500	Capital Stabilization
	Facilities Management	Fire Station 1 - Replace VCT	\$	20,000	Capital Stabilization
	Police Department	Backup Repeater Replacement	\$	20,000	Capital Stabilization
	Facilities Management	Police/Fire Station - Fire Alarm Panel Replacement	\$	20,000	Capital Stabilization
	Public Works Highway	Guardrail (Various Locations)	\$	16,000	Capital Stabilization
647		Playground Safety Updates	\$	15,000	Capital Stabilization
	Community Services - Recreation & Parks	Historical Monument Restoration	\$	10,000	Capital Stabilization
	Public Works Lnd Fac/Nat Res	Tree Inventory	\$	10,000	Capital Stabilization
	Police Department	Replace Laptop Computers	\$	6,200	Capital Stabilization
		i i i i i i i i i i i i i i i i i i i		14 767 700	1

\$ 14,767,700

Capital Stabilization \$ 1,747,700 Tax Levy Borrowing \$ 12,865,000 Revolving Fund \$ 155,000

\$ 14,767,700



Note: This is a planning document for review and discussion. Further review and vetting is pending

12/2/2019

FY 2023 Proposed Capital

recld	department	projTitle	2023	Funding Source
941	Public Works Highway	Replace Vehicle 513 (S-103) Recycling Truck	\$ 340,000	Tax Levy Borrowing
415	Community And Economic Development	Downtown Parking Garage	\$ 12,000,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
351	Fire Department	Replace L-1 With A Platform/Ladder	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
812	Facilities Management	90 Oak - Replace All Exterior Windows And Doors	\$ 350,000	Tax Levy Borrowing
885	Public Works Highway	Replace H-63 Street Sweeper	\$ 350,000	Tax Levy Borrowing
1004	Natick Public Schools	Replace The Field Lighting At Memorial Field	\$ 250,000	Tax Levy Borrowing
194	Police Department	Cruiser Replacement	\$ 340,000	Capital Stabilization
1005	Natick Public Schools	Replace The Field Lighting At Mahan Field	\$ 250,000	Capital Stabilization
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Capital Stabilization
886	Public Works Highway	Replace S-39 Hooklift Truck	\$ 145,000	Capital Stabilization
889	Public Works Lnd Fac/Nat Res	Replace LF-6 Hook-Lift Truck	\$ 145,000	Capital Stabilization
884	Public Works Highway	Replace H-42 Dump Body Pickup	\$ 110,000	Capital Stabilization
888	Public Works Lnd Fac/Nat Res	Replace LF-3 Dump Truck	\$ 110,000	Capital Stabilization
860	Sustainability	Energy Efficiency	\$ 100,000	Capital Stabilization
870	Fire Department	Replace Car-5	\$ 85,000	Capital Stabilization
859	Town Clerk	New Voting Machines	\$ 75,000	Capital Stabilization
902	Facilities Management	Replace NFM-81 Service Van	\$ 60,000	Capital Stabilization
864	Board Of Health	Replace Vehicle BH-2	\$ 55,000	Revolving Fund
866	Bd Slectmen/Tn Administrator	Replace Vehicle TH-1	\$ 55,000	Revolving Fund
903	Facilities Management	Replace NFM-87 Utility Vehicle	\$ 55,000	Capital Stabilization
574	Police Department	Replace Bullet Proof Vests	\$ 45,000	Capital Stabilization
839	Facilities Management	Police Building - Replace Garage Doors	\$ 40,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
152	Public Works Highway	Replace Dumpsters	\$ 22,000	Capital Stabilization
962	Police Department	Replace Fire Department Repeater	\$ 19,500	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 18,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization
600	Police Department	Replace Police K9	\$ 6,000	Capital Stabilization

\$ 19,261,700

Capital Stabilization \$ 1,861,700 Tax Levy Borrowing \$ 17,290,000 Revolving Fund \$ 110,000

\$ 19,261,700



Note: This is a planning document for review and discussion. Further review and vetting is pending

12/2/2019

FY 2024 Proposed Capital

recld	department	projTitle	2024	Funding Source
904	Facilities Management	Building Addition 75 West Street	\$ 600,000	Tax Levy Borrowing
871	Fire Department	Replace Rescue-3	\$ 600,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
380	Fire Department	Replace Fire Pumper	\$ 650,000	Tax Levy Borrowing
950	Public Works Highway	Replace Vehicle 514 Side Arm Recycling Truck	\$ 370,000	Tax Levy Borrowing
194	Police Department	Cruiser Replacement	\$ 345,000	Capital Stabilization
949	Public Works Highway	Replace Vehicle 503 Rear Load Trash Packer	\$ 340,000	Capital Stabilization
945	Public Works Highway	Replace Vehicle 412 Catch Basin Cleaner	\$ 330,000	Capital Stabilization
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Capital Stabilization
420	Fire Department	Incident Support Vehicle/Box Truck	\$ 150,000	Capital Stabilization
947	Public Works Equipment Maint	Replace Vehicle 304 Utility Body Pickup	\$ 80,000	Capital Stabilization
1019	Public Works Administration	Replace Vehicle 1 Utility Vehicle	\$ 55,000	Capital Stabilization
721	Community Services - Recreation & Parks	Mary Bunker Park Support Building	\$ 50,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
152	Public Works Highway	Replace Dumpsters	\$ 23,500	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 20,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
574	Police Department	Replace Bullet Proof Vests	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
946	Board Of Health	Replace T39 Enclosed Cargo Trailer	\$ 10,000	Revolving Fund
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization
880	Facilities Management	NPS - New Elementary School	\$ 1	Tax Levy Borrowing

6,376,725

Capital Stabilization \$ 1,644,700

Tax Levy Borrowing \$ 4,720,001

Revolving Fund \$ 10,000

\$ 6,374,701



Note: This is a planning document for review and discussion. Further review and vetting is pending

12/2/2019

FY 2025 Proposed Capital

recld	department	projTitle	2025	Funding Source
911	Community Services - Recreation & Parks	Cole Recreation Center	\$ 9,500,000	Tax Levy Borrowing
877	Facilities Management	NHS - Rebuild Memorial Field House	\$ 9,000,000	Tax Levy Borrowing
191	Public Works Engineering	Roads & Sidewalks (Collector/Arterial)	\$ 1,500,000	Tax Levy Borrowing
182	Public Works Engineering	Roadway & Sidewalks Supplement	\$ 1,000,000	Tax Levy Borrowing
994	Police Department	Replace Police/Fire Hdqtrs Backup Generators	\$ 1,000,000	Tax Levy Borrowing
194	Police Department	Cruiser Replacement	\$ 350,000	Capital Stabilization
997	Public Works Highway	Replace Vehicle 502 Rear Load Trash Packer	\$ 345,000	Tax Levy Borrowing
1000	Fire Department	Replace Ambulance	\$ 300,000	Tax Levy Borrowing
1011	Public Works Highway	Replace Vehicle 409 Dump Truck/Sander	\$ 275,000	Tax Levy Borrowing
1001	Public Works Highway	Replace Vehicle 426 Trackless Sidewalk Machine	\$ 250,000	Tax Levy Borrowing
1008	Public Works Highway	Replace Vehicle 416 Large Swap Loader	\$ 250,000	Tax Levy Borrowing
1010	Public Works Highway	Replace Vehicle 420 Backhoe Loader	\$ 250,000	Tax Levy Borrowing
804	Facilities Management	NHS IT Upgrades - Replace Switches	\$ 200,000	Tax Levy Borrowing
496	Public Works Lnd Fac/Nat Res	Park And Field Renovations	\$ 175,000	Tax Levy Borrowing
996	Public Works Highway	Replace Vehicle 507 Hooklift Truck	\$ 175,000	Tax Levy Borrowing
1009	Public Works Highway	Replace Vehicle 403 Dump Truck	\$ 110,000	Tax Levy Borrowing
995	Public Works Lnd Fac/Nat Res	Replace Vehicle 442 Utility Body Pickup	\$ 85,000	Capital Stabilization
999	Fire Department	Replace Car 1	\$ 75,000	Capital Stabilization
536	Public Works Lnd Fac/Nat Res	Tree Replacement	\$ 30,000	Capital Stabilization
152	Public Works Highway	Replace Dumpsters	\$ 24,000	Capital Stabilization
89	Public Works Highway	Guardrail (Various Locations)	\$ 22,000	Capital Stabilization
647	Community Services - Recreation & Parks	Playground Safety Updates	\$ 15,000	Capital Stabilization
428	Community Services - Recreation & Parks	Historical Monument Restoration	\$ 10,000	Capital Stabilization
862	Police Department	Replace Laptop Computers	\$ 6,200	Capital Stabilization

\$ 24,949,225

Capital Stabilization \$ 617,200 Tax Levy Borrowing \$ 24,330,000

\$ 24,947,200



FY 2021-2025 Capital Plan Appendix



FY 2021-2025 General Fund Capital Plan Detail

Guardrail (Various Locations)

Project Descriptio Submitted 5/27/2005

Replace And Install Guardrail At Various Locations Throughout The Town. This Is A Recurring Request.

Project Cost 2021 2022 2023 2024 2025

\$14,000.00 \$16,000.00

\$18,000.00

\$20,000.00

\$22,000.00

projBenefits

1. To Improve The Safety Of The Motorists And Pedestrians.2. Improve The Appearance Of Roadways In These Areas.

Urgency of Maintenance

The Existing Guardrail Is Damaged In Various Locations. This Project Is Needed To Provide The Regular Maintenance To The Roads And Sidewalks.

Prior Phases

This Project Has Been Previously Funded By The Operational Budget.

Fiscal Impact

This Project Is To Be 100% Funded By Town Funds.

Public Service Impact

The Safety Of The Motorists, Pedestrians And The Children That Walk To School Is Greatly Improved.

Legal Obligation

There Is No Legal Requirement For This Project.



Replace Dumpsters

Project Descriptio Submitted 5/27/2005

Replacement Of Rusted And Rotted Dumpsters In Municipal And School Buildings

Project Cost 2021 2022 2023 2024 2025

\$19,000.00 \$20,500.00 \$22,000.00 \$23,500.00 \$24,000.00

projBenefits

New Dumpsters

Urgency of Maintenance

Ongoing Equipment Replacement

Prior Phases

Fiscal Impact

Public Service Impact

To Ensure Clean And Safe Storage Of Rubbish

Legal Obligation

No Legal Obligation





Roadway & Sidewalks Supplement

Project Descriptio Submitted 5/31/2005

These Funds Will Be Used As A Supplement To Our Yearly Chapter 90 Roadway Improvements Contract. Various Roadway And Sidewalk Improvements Will Be Made To Several Town Streets Annually.

Project Cost 2021 2022 2023 2024 2025

\$1,000,000.00 | \$1,000,000.00 | \$1,000,000.00 | \$1,000,000.00

projBenefits

The Improvements Made Will Help To Mantain The Current Condition Of Our Town Accepted Streets And Associated Sidewalks. Our Pavement Management Plan Has Shown That Without These Additional Funds Being Added To Our Yearly Chapter 90 Roadway Improvements Co

Urgency of Maintenance

The Urgency Of Maintenance Is Related To The Numerical System In The Pavement Management Plan.

Prior Phases

This Is An Annual Request Related Tied To The Five Year Paving Plan.

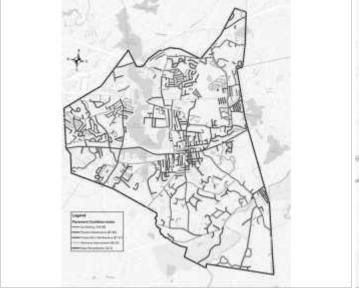
Fiscal Impact

The Total Construction Cost Currently Estimated At \$6,000,000

Public Service Impact

Roads And/or Sidewalks That Require Restoration Could Be Considered Unsafe Or Create A Driving And/or Walking Hazard If Left To Deteriorate.

Legal Obligation





North Ave Area Drainage Improvements

Project Descriptio Submitted 5/31/2005

Design & Construction Services In Connection With Drainage Improvements In The Areas Of Middle Street, Harvard Street, Sawin Street, Vale Street, And North Ave.

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$0.00 \$1,600,000.00 \$0.00 \$0.00

projBenefits

When The Construction Of The Drainage Improvements Are Completed The Likelihood Of Private Property Damage Resulting From A Failure Of The Town's Drainage System In The Middle St, Harvard St, Sawin St, And North Ave Area Will Be Reduced. Preliminary Desig

Urgency of Maintenance

The Project Is Necessary To Avoid Private Property Damage Resulting From A Failure Of The Town's Drainage System.

Prior Phases

Preliminary Concept Design Completed & Previously Funded.

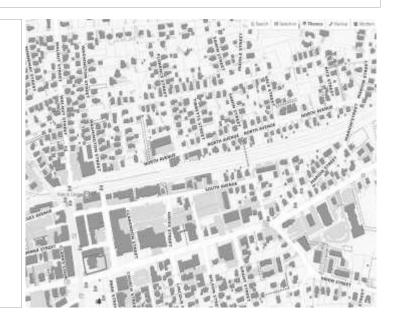
Fiscal Impact

The Total Final Engineering And Construction Costs Currently Estimated At \$1,525,000.00. A More Detailed Estimate Will Be Available Following Coordination With Mass Dot Regarding Natick Center Commuter Rail Station Improvements

Public Service Impact

Public Service Is Disrupted During Significant Storm Events When There Is Street Flooding.

Legal Obligation



Roads & Sidewalks (Collector/Arterial)

Project Descriptio Submitted 5/31/2005

It Is Proposed To Use This Funding Source On Just The Major/minor Colector & Arterial Roads, And To Use Just Chapter 90 Funds To Maintain The Residential Dead End/through Roads That Are Not Proposed To Be Improved Under Any Other Funding Plan. Under This

Project Cost 2021 2022 2023 2024 2025

\$1,500,000.00 | \$1,500,000.00 | \$1,500,000.00 | \$1,500,000.00

projBenefits

This Contract Will Make Various Roadway And Sidewalk Improvements To Several Town Streets (major/minor Collector & Arterial). These Improvements Will Improve The Vehicle Rideability And Safety For The Those Traveling At These Locations. These Improvements

Urgency of Maintenance

Urgency Of Maintenance Is Related To The Numerical Numbering System In The Pavement Management Plan

Prior Phases

N/a

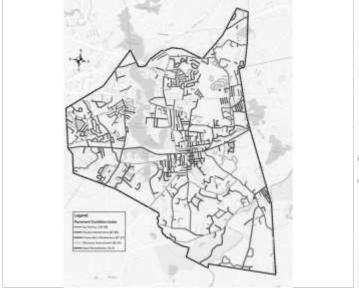
Fiscal Impact

The Fiscal Impact Would Be \$6,000,000 For The Next Three Years, To Fund The Design And Construction Costs To Restore The Town's Major/minor Collector & Arterial Roads. It Is Proposed To Use Chapter 90 Funds Just On The Residential Dead End & Residential T

Public Service Impact

Roads And/or Sidewalks That Require Restoration Could Be Considered Unsafe Or Create A Driving And/or Walking Hazard If Left To Deteriorate Further

Legal Obligation





Cruiser Replacement

Project Descriptio Submitted 5/31/2005

On Going Replacement Cycle Of 5 Police Vehicles Per Year

Project Cost 2021 2022 2023 2024 2025

\$325,000.00 | \$335,000.00 | \$340,000.00 | \$345,000.00 | \$350,000.00

projBenefits

To Keep The Police In Updated, Safer Equipment

Urgency of Maintenance

On Going Replacement Plan

Prior Phases

We Normally Replace 5 Vehicles Per Year. Recently We Have Purchased Only 4. Although This Has Been Successful, We Must Be Diligent To Make Sure Sufficient Resources Are Available To Maintain The Most Vital Of Frontline Vehicles.

Fiscal Impact

Public Service Impact

To Be Able To Respond To All Incidents Involving The Police

Legal Obligation

For The Street Patrol, Safety And Law Enforcement



Rehab. - Jennings Pond Dam

					Subn	nitted		8/7/2007
				•	Long Ter	m Mainte	nance Or	The
2021	\$0.00		2023	\$0.00	2024	\$0.00	2025	\$0.00
For Down	Stream Pro	perty Owners	, And Maint	ain The Ae	sthetic \	/alue Of Th	ne Pond.	
nce								
ribed In Th	e Phase I Re	port Should B	se Complete	d Within T	he Next	Few Years	•	
uired By D	cr Has Been	Submitted. T	he Next Insp	etion Rep	ort Is Du	e In 2016.		
•	-	•					•	То Ве
Control And	d Maintains	The Aesthetic	: Value Of Tl	ne Pond.				
he Town Is							_	
e Pond.								
	For Down nce ribed In Th uired By D npact Is Estam Deficer Control And	\$ Noted In The Phase I 2021 \$0.00 For Down Stream Procectibed In The Phase I Recuired By Dcr Has Been apact Is Estimated At \$1.00 Control And Maintains Jennings Pond Dam Recuired Town Is Required T	\$ Noted In The Phase I Report Subm 2021 \$0.00 \$150,000.00 For Down Stream Property Owners ace ribed In The Phase I Report Should Buired By Dcr Has Been Submitted. The phase Is Estimated At \$150,000. It Is am Deficencies Are Found During The Control And Maintains The Aesthetic Dennings Pond Dam Rated As A Low the Town Is Required To Maintain The	\$ Noted In The Phase I Report Submitted To Dor 2021 2022 2023 \$0.00 \$150,000.00 \$ For Down Stream Property Owners, And Maintage Fibed In The Phase I Report Should Be Complete uired By Dor Has Been Submitted. The Next Inspect Is Estimated At \$150,000. It Is Possible The am Deficencies Are Found During The Next Phase Control And Maintains The Aesthetic Value Of The Jennings Pond Dam Rated As A Low Hazard Dam the Town Is Required To Maintain The Dam To P	S Noted In The Phase I Report Submitted To Dcr. 2021 2022 2023 \$0.00 \$150,000.00 \$0.00 For Down Stream Property Owners, And Maintain The Aerice Tibed In The Phase I Report Should Be Completed Within Toured By Dcr Has Been Submitted. The Next Inspetion Report Is Estimated At \$150,000. It Is Possible That Additional Deficencies Are Found During The Next Phase Of Dam Control And Maintains The Aesthetic Value Of The Pond. Jennings Pond Dam Rated As A Low Hazard Dam, Which In the Town Is Required To Maintain The Dam To Provided Flores.	Construction Costs In Connection With The Repairs And Long Terms Noted In The Phase I Report Submitted To Dcr. 2021 2022 2023 2024 \$0.00 \$150,000.00 \$0.00 For Down Stream Property Owners, And Maintain The Aesthetic Value By Dcr Has Been Submitted. The Next Inspetion Report Is During The Next Inspetion Report Is During The Next Phase Of Dam Engineer am Deficencies Are Found During The Next Phase Of Dam Engineer Control And Maintains The Aesthetic Value Of The Pond. Jennings Pond Dam Rated As A Low Hazard Dam, Which Increases the Town Is Required To Maintain The Dam To Provided Flood Control Control Provided Flood Control	S Noted In The Phase I Report Submitted To Dcr. 2021 2022 2023 2024 \$0.00 \$150,000.00 \$0.00 \$0.00 For Down Stream Property Owners, And Maintain The Aesthetic Value Of The Ince Tibed In The Phase I Report Should Be Completed Within The Next Few Years uired By Dcr Has Been Submitted. The Next Inspetion Report Is Due In 2016. Inpact Is Estimated At \$150,000. It Is Possible That Additional Repair Funds Marm Deficencies Are Found During The Next Phase Of Dam Engineering/evaluation. Control And Maintains The Aesthetic Value Of The Pond. Jennings Pond Dam Rated As A Low Hazard Dam, Which Increases The Towning Town Is Required To Maintain The Dam To Provided Flood Control And Towning Town Is Required To Maintain The Dam To Provided Flood Control And Towning Town Is Required To Maintain The Dam To Provided Flood Control And Towning Town Is Required To Maintain The Dam To Provided Flood Control And Towning Town Is Required To Maintain The Dam To Provided Flood Control And Towning	Construction Costs In Connection With The Repairs And Long Term Maintenance Or Sonted In The Phase I Report Submitted To Dcr. 2021 2022 2023 2024 2025 \$0.00 \$150,000.00 \$0.00 \$0.00 For Down Stream Property Owners, And Maintain The Aesthetic Value Of The Pond. Ince Fibed In The Phase I Report Should Be Completed Within The Next Few Years. United By Dcr Has Been Submitted. The Next Inspetion Report Is Due In 2016. In pact Is Estimated At \$150,000. It Is Possible That Additional Repair Funds May Need am Deficencies Are Found During The Next Phase Of Dam Engineering/evaluation. Control And Maintains The Aesthetic Value Of The Pond. Jennings Pond Dam Rated As A Low Hazard Dam, Which Increases The Town's Obligatine Town Is Required To Maintain The Dam To Provided Flood Control And To Maitain

Replace L-1 With A Platform/Ladder

Project Descriptio Submitted 8/14/2008

Replace The Current 2006 Ladder Truck With A New Aerial Platform/truck With Fire Pump.

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$1,500,000.00 \$0.00 \$0.00

projBenefits

Firefighter Safety, public Safety.

Urgency of Maintenance

Prior Phases

Fiscal Impact

Decreased Maintenance Costs.

Public Service Impact

An Aerial Platform Would Be Very Advantageous To Firefighting And Rescue Operations.

Legal Obligation





Replace Fire Pumper

Project Descriptio Submitted 8/25/2009

To Replace 2001 Fire Pumper.

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$0.00

projBenefits

New And More Efficient Apparatus Better Fuel EconomyMore Efficient Vehicle For The Fire FightersLess Annual Maintenance Costs

Urgency of Maintenance

This Will Be The Scheduled Replacement

Prior Phases

Fiscal Impact

Annual Maintenance, Pump Testing And Fuel Costs

Public Service Impact

To Ensure Public Safety In Fire Operations

Legal Obligation

To Ensure Fire Safety For The Town







Preservation Of Historical Records

Project Descriptio				Submitted	8/20/2010
•	tore All The Historical riages And Deaths As \ As Far As				
Project Cost	2021 \$100,000.00	2022 \$0.00	2023 \$0.00	\$0.00	2025 \$0.00
projBenefits	ψ100,000.00	φ0.00	φο.σσ	φσ.σσ	φο.σσ
Urgency of Maintena	ance				
	ature. The Need For Toject Will Take Many Y	-			
Prior Phases					
Fragile Records. The	nases Of The Project H Quality Of Preservatic Phases Are Asked Fo	•			
Fiscal Impact					
	nis Project Is Approxim n Of 3%. There Are No	•	•		nis Includes An
Public Service Impac	t				
	Provide Copies Of Rec s So That We May Cor				egin To Restore And
Legal Obligation					
	d By Law To Maintain 9.	And Keep All Per	manent Records For	The Community. T	hese Records Date



Downtown Parking Garage

Project Descriptio Submitted 12/2/2010

Replacement Of The Middlesex Avenue Parking Garage, Which Partially Collapsed In 2006. Since That Time, The Loss Of Over 100 Parking Spaces Has Put Parking In Downtown Natick At A Premium, Putting Pressure On Businesses And Consumers Alike In The Pursuit

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$0.00 \$12,000,000.00 \$0.00 \$0.00

projBenefits

Improved Parking In Natick Center Should Have A Trickle-down Effect To Improve The Business And Consumer Climate In Natick Center Overall. It Could Also Improve Town Revenues As Parking Spaces Could Be Rented Or Metered.

Urgency of Maintenance

Prior Phases

Numerous Studies And Ongoing Research. Currently A Parking Study Is Underway Via Assistance From The State.

Fiscal Impact

\$12,000,000 Is Being Requested To Fund This Project At This Time Based On Recemt Parking Design Estimates.

Public Service Impact

Legal Obligation

None







Incident Support Vehicle/Box Truck

Project Descriptio				Submitted	2/16/2011
The Department Wis Incidents That May C Stored In And Delive	Occur During Either R	•			•
Project Cost	2021	2022	2023	2024	2025
	\$0.00	\$0.00	\$0.00	\$150,000.00	\$0.00
projBenefits					
This Project Would P In Organizing And Sto					. It Would Also Assist
Urgency of Maintena	ince				
This Action Could Ma	ake The Differance In	Ones Survival , Th	e Ability To Protect	Property And Natu	ıral Resources.
Prior Phases					
N/a					
Fiscal Impact					
The Fiscal Impact Wo Then The Cost Of Rou			•	unt To Approximate	ely \$ 90,000 And
Public Service Impact	t				
This Purchase/projec Appropriate Resourc	•	•	ent Ability To Respo	ond To Various Inci	dents With The
Legal Obligation					
N/a					



Historical Monument Restoration

Project Descriptio				Submitted	8/15/2011	
Four Year Plan To Be Co Monuments. This Next		_				
Project Cost	2021	2022	2023	2024	2025	
•	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	\$10,000.00	
projBenefits						
Preservation Of Natick's	Historical Monum	ents Preserve And	Sustain Our Collec	tive Story For Gene	rations To Come.	
Urgency of Maintenance	e					
Prior Phases						
To Date We Have Comp	leted Monument F	Restoration Work (On The 2 Monumen	ts On The Natick Co	ommon, Restored	
The Cannons, Complete						
Fiscal Impact						
Project Will Reduce The	Town's Maintenar	nce Costs For Histo	rical Maintenance			
Public Service Impact						
The Restorations Of The Natick To Remember Th		•	· ·	corical Pieces. It Ena	ables Residents Of	
	ic mistory And Saci	mees of the Resid	chts before mem.			
Legal Obligation						
No Legal Obligation.						



Brown Elementary- Replace Unit Ventilators In Classrooms

Project Descriptio				Submitted	11/17/2011
Replace Classroom Hea	ating Unit-ventilato	rs That Are 22 Year	s Old. New Units	Give More Comfort	And Energy Control.
Project Cost	2021	2022	2023	2024	2025
	\$0.00	\$185,000.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenan	ce				
Existing Units Will Be B	eyond Useful Life				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					
No Legal Obligation					



Defibrilator Purchase

Project Descriptio				Submitted	12/2/2011	
Purchase Of New D	efibrilator For Ambulaı	nce 1				
Project Cost	2021	2022	2023	2024	2025	
-	\$90,000.00	\$0.00	\$0.00	\$0.00	\$0.00	
projBenefits						
This Life Saving Pied Model.	ce Of Equipment Must	Be Reliable And Sh	ould Be Periodicall [,]	y Replaced By A Ne	wer Dependable	
Urgency of Mainter	nance					
	gent In The Sense That se Would Be Required.	: It Couldn't Wait, F	lowever If One Of (Our Two Existing Do	efibrilators Failed An	
Prior Phases						
N/a						
Fiscal Impact						
N/a						
Public Service Impa	ct					
This Life Saving Pied	ce Of Equipment Must	Be Reliable.				
Legal Obligation						
 N/a						



Park And Field Renovations

Project Descriptio Submitted 8/24/2012

Allocated Funds Would Be Used To Improve Park And Athletic Space Based On Capital Schedule. Funds Would Be Used To Repair Backstops, Replace Protective Fencing, Add Identity And Reglatory Signage, Improve Irrigation Systems, Improve Infield Surfaces, And

Project Cost 2021 2022 2023 2024 2025

\$175,000.00 \$175,000.00 \$175,000.00 \$175,000.00

projBenefits

Provides Safe Playing Conditions That Comply With Sport Specifications And Improves User Experience For Residents And Visitors.

Urgency of Maintenance

Urgency Is High To Provide Safe Playing Conditions That Meet Sport Specifications And Reduce Other Park Risks.

Prior Phases

Multiple Prior Phases For Improvement Have Been Completed Such As New Backstops, Benches, Infield Renovations, And Signage At Other Locations. More Work Is Needed Throughout The Town.

Fiscal Impact

Provides Labor Use Efficiency

Public Service Impact

Provides Residents And Visitors A Better User Experience

Legal Obligation

Provides Safer Playing Conditions.







Tree Replacement

Project Descriptio Submitted 12/1/2012

This Request Is To Continue An Annual Reforestation Of The Town Of Natick. Through Normal Loss Of Trees In Any Given Year, Natick Loses 30 Trees. In Recent Years, Large And Damaging Storms Have In Some Cases Doubled Or Nearly Tripled The Rate Of Loss. Thi

Project Cost 2021 2022 2023 2024 2025

\$30,000.00 | \$30,000.00 | \$30,000.00 | \$30,000.00

projBenefits

Since The Closing Of The Town Nursery Decades Ago, The Town Has Not Had A Proactive Tree Planting Program. This Appropriation Would Continue The Effort To Replace Trees Which Are Lost.

Urgency of Maintenance

Recent Tree Loss And Numerous Other Environmental Factors Continue To Threaten The Current Tree Population. Tree Replacement Should Continue.

Prior Phases

Year One And Two Resulted In Over 100 Tree Plantings

Fiscal Impact

None

Public Service Impact

Trees Add Value To A Community, Increase Home Values And Provide A Increased Quality Of Life For Residents

Legal Obligation

No Legal Obligation





Replace E-3 Utility Vehicle

Project Descriptio Submitted 11/19/2013

This Will Be Replacing A 2008 Utility Vehicle

Project Cost 2021 2022 2023 2024 2025

\$55,000.00 \$0.00 \$0.00 \$0.00 \$0.00

projBenefits

Will Reduce The Maintenance Costs And Fuel Usage. Possibly A Hybrid/electric

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact

Legal Obligation





Replace Bullet Proof Vests

Project Descriptio				Submitted	11/22/2013
_	ave A Place For Replace Vest Have Been Purch celling The				
Project Cost	2021	2022	2023	2024	2025
,	\$0.00	\$0.00	\$45,000.00	\$15,000.00	\$0.00
projBenefits					
Officer Safety And	Fulfill A Mandate.				
Urgency of Mainte	nance				
Prior Phases					
Prior Purchase Hav	ve Been Made Through	State And Federal (Grant Program.		
Fiscal Impact					
Need Planning In C	Case Funding From Gran	nt Is Lost.			
Public Service Imp	act				
Legal Obligation					
Obligated Through	Rules And Regulations	To Provide This Eq	uipment		



Tree Inventory

Project Descriptio Submitted 12/1/2014

Funds Would Be Used To Continue To Add And To Develop A Complete Town Wide Inventory To Prioritize Risk, Accurately Access Value And Prioritize High Risk Mitigation. Inventory Information Would Show The Location, Risk Analysis, Value, And Plant Health Ca

Project Cost 2021 2022 2023 2024 2025

\$10,000.00 | \$10,000.00 | \$0.00 | \$0.00 | \$0.00

projBenefits

Develops Solid Plan To Mitigate Risk, Identifies Valuable Trees, Establishes Value Of Entire Inventory To Better Measure Return On Investment For Tree Care.

Urgency of Maintenance

High Urgency

Prior Phases

None

Fiscal Impact

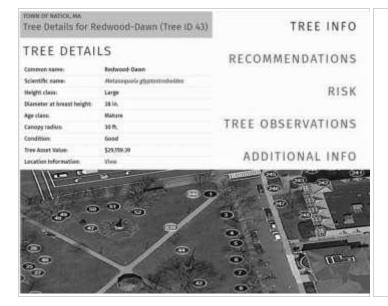
Minimal Operational Impact

Public Service Impact

Tree Inventory Provides A Positive Impact On Public Service.

Legal Obligation

Protect Interests Of The Town





Replace Police K9

Project Descriptio Submitted 12/1/2014 Police Working Dogs By The Nature Of Their Tasks And Duties Have A Working Life Span Of Approximately 6 Years. Although The Time Period Could Be More For Some Dogs It Is Best To Plan Accordingly. This Project Would Allow Us To Purchase A Replacement K9 D 2021 **Project Cost** 2022 2023 2024 2025 \$6,000.00 \$0.00 \$0.00 \$0.00 \$0.00 projBenefits Continue The Current Program Which Has Provided A Tremendous Tool For The Natick Police Department And Surrounding Departments. Urgency of Maintenance **Prior Phases** Fiscal Impact **Public Service Impact** Legal Obligation



Morse Library - Replace 5 Air Handling Units

Project Descriptio		Submitted	12/2/2014		
Replace Five Existing A End Of Its Uselife Life (/ith High Energy Eff	ficient Equipment.	The Existing Equip	ment Is Nearing The
Project Cost	2021	2022	2023	2024	2025
	\$300,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenan	се				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Replacing H-49 Dump Truck/Sander

Project Descriptio Submitted 12/2/2014

Replacing A 2005 Volvo Dump Truck/sander W/ Snow Plow

Project Cost 2021 2022 2023 2024 2025

\$255,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Playground Safety Updates

Project Descriptio Submitted 11/19/2015

Costs Associated With Ongoing Playground Safety And Maintenance Repairs That Are Not In The Annual Recreation & Parks Budget

Project Cost 2021 2022 2023 2024 2025

\$15,000.00 \$15,000.00 \$15,000.00 \$15,000.00

projBenefits

Safe Playgrounds

Urgency of Maintenance

Prior Phases

None

Fiscal Impact

Public Service Impact

Legal Obligation

None

PLAYGROUND SAFETY INSPECTION MAY 2019





Replace Synthetic Turf Memorial Field

Project Descriptio Submitted 11/24/2015

Replace Synthetic Carpet At Memorial Stadium. This Project Would Replace The Plastic Turf Fibers And Regrade The Existing Sub Base. This Field Has Performed Well, However, Plastic Fields Do Not Last Forever And Have A Shelf Life. As Fibers Wear The Sur

Project Cost 2021 2022 2023 2024 2025

\$600,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Carpet Replacement Reduces Risk Of Surface Failure, Loss Of Use Of Field And Player Injury

Urgency of Maintenance

Failure Of Surface Would Result In Loss Of Use Of Field For Extended Period

Prior Phases

All Base Constrution Is Expected To Be In Great Condition. Minor Regrade Would Be Needed

Fiscal Impact

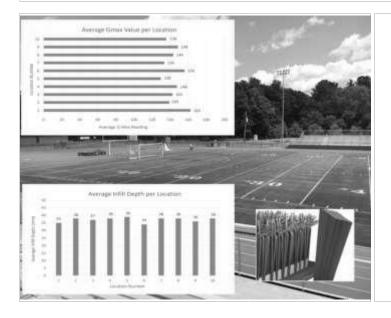
None

Public Service Impact

Positive

Legal Obligation

None





Replace Fire Pumper

Project Descriptio Submitted 11/30/2015

Replacement Of A 2005 Fire Pumper

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$700,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact







Replace Ambulance

Project Descriptio Submitted 11/30/2015

To Replace A 2011 Ambulance

Project Cost 2021 2022 2023 2024 2025

\$300,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact







Replace S-102 Side Arm Recycling Truck

Project Descriptio Submitted 11/30/2015

To Replace A 2014 Side Arm Recycling Packer

Project Cost 2021 2022 2023 2024 2025

\$335,000.00 \$0.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle Health-1

Project Descriptio Submitted 11/30/2015

To Replace A 2010 F-150 Pickup Truck

Project Cost 2021 2022 2023 2024 2025

\$50,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle CD-1

Project Descriptio Submitted 11/30/2015

To Replace Cd-1 A 2012 Ford Escape

Project Cost 2021 2022 2023 2024 2025

\$50,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Memorial Elementary Court Repairs

Project Descriptio Submitted 7/25/2016

Remove And Replace Existing Tennis And Basketball Courts And Also Incorporate Pickleball Courts At Memorial School.

Project Cost 2021 2022 2023 2024 2025

\$0.00 | \$200,000.00 | \$0.00 | \$0.00 | \$0.00

projBenefits

This Would Improve Courts That Have Cracks And Are Beyond Patching.

Urgency of Maintenance

These Courts Will Need To Be Replaced

Prior Phases

N/a

Fiscal Impact

There Is Currently No Funding For This Project

Public Service Impact

Service Is Improved. If The Courts Are Not Reconstructed They Will Continue To Deteriorate To A Point They Will Be Unsafe.

Legal Obligation

N/a







Mary Bunker Park Support Building

Project Descriptio					Submitted	7/25/2016
Reconstruct Support B Building Could Better S		•	_			of And Siding. The
Project Cost	2021	2022	2023		2024	2025
,	\$0.00	\$0.0	0	\$0.00	\$50,000.00	\$0.00
projBenefits						
There Is A Storage Sho	ortage In The Commu	unity. This Coul	d Assist And	d Would Be	Easily Accessible.	
Urgency of Maintenan	ice					
The Building Is Failing	And Will Need To Eit	her Be Replace	d Or Remov	ved.		
Prior Phases						
N/a						
Fiscal Impact						
The Building Has Not F	Received Much Atter	ntion Over The	Years. It W	ill Either Ha	ve To Be Repaired	d Or Removed.
Public Service Impact						
This Building Provides	An Opportunity For	Storage If Prop	erly Repaire	ed.		
	, ,	<u> </u>	, ,			
Legal Obligation N/a						
TV) a						



Loker Playground Improvement

Project Descriptio Submitted 7/25/2016

Replace Components Of Existing Playground. Most Recent Annual Inspection Outlined Areas To Be Repaired And Since It Is Structurally Sound, The Fiscally Responsible Thing To Do Is To Replace Worn Out Components Rather Than The Entire Structure.

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$40,000.00 \$0.00 \$0.00 \$0.00

projBenefits

The New Playground Equipment Would Enhance The Play Value For Residents. Play Equipment Has A Lifespan Of 15-25 Years.

Urgency of Maintenance

If The Equipment Is Not Replaced In The Next Couple Of Years Parts Of The Equipment Will Continue To Deteriorate. Older Play Equipment Presents Safety Risk.

Prior Phases

N/a

Fiscal Impact

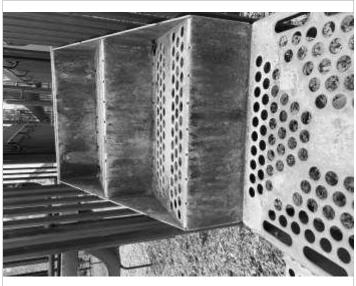
There Is Currently No Funding For This Project.

Public Service Impact

Equipment That Is Aging Will Be Replaced.

Legal Obligation

As Play Equipment And Standards Are Improved Older Equipment Needs To Be Replaced.







Henry Wilson Roof

Project Descriptio Submitted 7/25/2016

The Shingles On The Roof Of The Henry Wilson Building Are In Dire Need Of Replacement

Project Cost 2021 2022 2023 2024 2025

\$5,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

N/a

Prior Phases

N/a

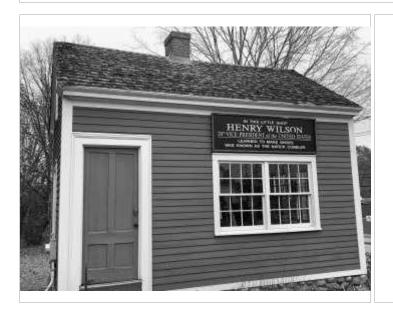
Fiscal Impact

Failure To Replace The Shingles Could Require Additional Repairs To The Building In The Future.

Public Service Impact

Legal Obligation

N/a





High School - Purchase New Tractor

Project Descriptio	oject Descriptio					Subm	itted		11/17/2016
Purchase A New Tractor	For The (Custodian	s For Outside Gro	ound Main	itenance.				
Project Cost	2021		2022	2023		2024		2025	
		\$0.00	\$30,000.00		\$0.00		\$0.00		\$0.00
projBenefits									
Urgency of Maintenance	9								
Prior Phases									
Fiscal Impact									
Public Service Impact									
Legal Obligation									



Bennett Hemenway Elementary - Add A/C 1st And 2nd Floor Classrooms

Project Descriptio				Submitted	11/18/2016
Install Ac To The First A Season Resulting In St				_	he Fall And Spring
Project Cost	2021	2022	2023	2024	2025
•	\$600,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenan	ice				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Kennedy Middle - Relocate Modular Classroom

Project Descriptio						Submitted	11/18/2016
Refurnbish And Reloca	te The Ker	nedy Mo	dular Classrooms	To Anoth	er School.		
Project Cost	2021		2022	2023		2024	2025
		\$0.00	\$600,000.00		\$0.00	\$0.00	\$0.00
projBenefits							
Urgency of Maintenand	ce						
Prior Phases							
Fiscal Impact							
Public Service Impact							
Legal Obligation							



Memorial Elementary - Resurface And Expand Parking Areas

	ted 11/18/2016		
Resurface All Parking Areas Around The School And Expand Parking Where Possible To Ad Enrollement And Daily Use.	ccomandate I	ncreasing School	
Project Cost 2021 2022 2023 2024	20)25	
\$0.00 \$400,000.00 \$0.00	\$0.00	\$0.00	
projBenefits			
Urgency of Maintenance			
Prior Phases			
Fiscal Impact			
Public Service Impact			
Legal Obligation			



Bennett Hemenway Elementary - Paint First Floor Classroom Walls

Project Descriptio				Submitted	11/18/2016
Paint The Classrooms	And Office Walls Or	n The First Floor.			
Project Cost	2021	2022	2023	2024	2025
	\$50,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenar	nce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



NHS Pre-School - Replace Office/Area Carpet

Project Descriptio					Submitted	11/18/2016
Replace Office Rug And	Classroom Area R	ugs.				
Project Cost	2021	2022	2023		2024	2025
	\$40,000.00	\$0.0	0	\$0.00	\$0.00	\$0.00
projBenefits						
Urgency of Maintenanc	е					
Prior Phases						
Fiscal Impact						
Public Service Impact						
Legal Obligation						



NHS IT Upgrades - Replace Switches

			Submitted	11/18/2016
2021	2022	2023	2024	2025
\$0.00	\$0.00	\$0.00	\$0.00	\$200,000.00
nce				
	ess Points, Copiers/p 2021	ess Points, Copiers/printers, Projectors, 2021 2022 \$0.00 \$0.00	ess Points, Copiers/printers, Projectors, Desktop Compute 2021 2022 2023 \$0.00 \$0.00 \$0.00	\$0.00 \$0.00 \$0.00 \$0.00



Bennett Hemenway Elementary - Expand Parking Lot And Resurface

Project Descriptio				Submitted	11/18/2016
Expand Parking Lot To <i>A</i> And Line Stripe	Accomandate Daily	Operational Need	s, Replace Sidewal	ks And Curbing. Res	surface Entire Lot
Project Cost	2021	2022	2023	2024	2025
	\$150,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenanc	e				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Brown Elementary - Replace Boilers

Project Descriptio						Subm	itted		11/18/2016
Replace Two Boiler Wit	th New High Efficie	ncy Units.							
Project Cost	\$400,000.00	2022	\$0.00	2023	\$0.00	2024	\$0.00	2025	\$0.00
projBenefits									
Urgency of Maintenand	ce								
Prior Phases									
Fiscal Impact									
Public Service Impact									
Legal Obligation									



Lilja Elementary - Replace Boilers

Project Descriptio		Subm	nitted		11/18/2016			
Replace Both Boilers V	With New High Effic	iency Gas Units. F	unding To Also	Include Desig	n Services.	•		
Project Cost	2021	2022	2023	2024		2025		
	\$400,000.00	\$0.00	\$0.	.00	\$0.00		\$0.00	
projBenefits								
Urgency of Maintenar	ice							
Prior Phases								
Fiscal Impact								
Public Service Impact								
Legal Obligation								



Wilson Middle - Install Second Floor A/C

Project Descriptio		Submitted	11/18/2016		
Install Ac To All The Se Design Services.	econd Floor Classroc	oms. Spaces Overh	eat During The B	ridge Seasons. Func	ling To Also Include
Project Cost	2021	2022	2023	2024	2025
	\$500,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenar	nce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



90 Oak - Replace All Exterior Windows And Doors

Project Descriptio					Subm	itted		11/18/2016	
Replace All Existing Will Low				_		ery Ineffic	ient. Ne	w Thermal	
Project Cost	2021	2022	2023		2024		2025		
	\$35,000.00	\$350,000.00		\$0.00		\$0.00		\$0.00	
projBenefits									
Lower Utility Costs And	d Increase Occupant	Comfort							
Urgency of Maintenan	ce								
Prior Phases									
Fiscal Impact									
Public Service Impact									
Legal Obligation									



90 Oak St- Replace Boiler

Project Descriptio Submitted 11/21/2016 Replace The Existing Oil Steam Boiler With A New Gas Fired Hydronic System. The Boiler Is Past Its Useful Life And Requires Ongoing Repairs To Keep It Operational And Is Very Inefficient. 2021 2022 2024 2025 **Project Cost** \$500,000.00 \$0.00 \$0.00 \$0.00 \$0.00 projBenefits Urgency of Maintenance **Prior Phases** Fiscal Impact Public Service Impact Legal Obligation



Fire Station 1 - Replace VCT

Project Descriptio						Submitted	11/21/2016
Replace The Vct Floor 1	ile Inside	The Train	ning Room.				
Project Cost	2021		2022	2023		2024	2025
		\$0.00	\$20,000.00		\$0.00	\$0.00	\$0.00
projBenefits							
Urgency of Maintenand	ce						
Prior Phases							
Fiscal Impact							
Public Service Impact							
Legal Obligation							



Fire Station 1 - Replace Office Carpet

Project Descriptio				Submitted	11/21/2016
Replace The Rug Inside	The Main Office A	rea With New Carp	et Tile.		
Project Cost	2021	2022	2023	2024	2025
	\$15,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenanc	e				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Public Safety Building - Replace Roof

Project Descriptio				Submitted	11/21/2016
Retain Design Services	s To Create Drawings	And Specification	s. Replace The Exis	ting Edpm Roof Wi	ith New Edpm.
Project Cost	2021	2022	2023	2024	2025
	\$0.00	\$600,000.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenar	nce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Fire Station 1 - Replace Roof Deck

Project Descriptio Submitted 11/22/2016 The Existing Deck Is Old And Damaged And Needs To Be Replaced. This Is The Only Outdoor Space For The Staff To Use Year Round. 2021 2022 2023 2024 2025 **Project Cost** \$25,000.00 \$0.00 \$0.00 \$0.00 \$0.00 projBenefits Urgency of Maintenance **Prior Phases** Fiscal Impact Public Service Impact Legal Obligation



DPU Admin Building - Replace 2 RTU's

Project Descriptio		Submitted	11/22/2016		
Replace 2 Rtu Uits For Life.	The Dpw Administr	ration Building. The	e Existing Units Are	25 Years Old And A	Are Past Their Useful
Project Cost	2021	2022	2023	2024	2025
	\$30,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenan	ice				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Lilja Elementary - Install Additional Parking Lot Lighting

Project Descriptio					Submitted		11/28/2016		
Install Additional Light School.	ing To The	Sargent P	arking Lot Fo	r Staff And Vi	stors Who	Attend E	ening Act	ivities At	The Lilja
Project Cost	2021		2022	2023	2023			2025	
•		\$0.00	\$30,000	.00	\$0.00		\$0.00		\$0.00
projBenefits									
Urgency of Maintenan	ice								
Prior Phases									
Fiscal Impact									
Public Service Impact									
Legal Obligation									



Police Building - Replace Garage Doors

Project Descriptio		Submitted	11/28/2016			
Replace The Garage Do Hardware.	oors On The Sally Po	ort And Service Bay	s At The Police Sta	tion. Total Of Four	Door Including New	
Project Cost	2021	2022	2023	2024	2025	
	\$0.00	\$0.00	\$40,000.00	\$0.00	\$0.00	
projBenefits						
Urgency of Maintenan	се					
Prior Phases						
Fiscal Impact						
Public Service Impact						
Legal Obligation						



Replace NFM-82 Work Van

Project Descriptio Submitted 12/1/2016

Replace Nfm-82 Work Van

Project Cost 2021 2022 2023 2024 2025

\$50,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





New Voting Machines

Project Descriptio				Submitted	8/17/2017	
This Project Would Al Voting Are Very Fluid Replace Our Machine	And I Am Putting Th			_		
Project Cost	2021	2022	2023	2024	2025	
	\$0.00	\$0.00	\$75,000.00	\$0.00	\$0.00	
projBenefits						
Urgency of Maintena	nce					
Prior Phases						
Fiscal Impact						
This Would Be A One Current Machines	Time Expense With	An Annual Mainten	ance Fee. We Hav	ve An Annual Maint	enance Fee For Our	
Public Service Impact						
Legal Obligation						
Right Now There Are	No Legal Obligations	But There May Be	In The Near Future			



Energy Efficiency

Submitted Project Descriptio 10/27/2017 In Fy2018, The Town Of Natick Identified A Variety Of Building-focused Energy Conservation Measures That Would Result In Approximately \$75,000 In Annual Energy Cost Savings. These Projects Include:- Led Lighting Conversions At Ben Hem, Brown, Cole, Dpw, 2021 2022 2023 2024 2025 **Project Cost** \$100,000.00 \$100,000.00 \$100,000.00 \$0.00 \$0.00 projBenefits The Completion Of These Projects Would Reduce The Town's Annual Energy Use By Approximately 360,000 Kilowatthours Of Electricity And 2,700 Therms Of Natural Gas. This Would Result In A Cost Savings Of \$75,000 To The Town Annually. Urgency of Maintenance **Prior Phases** Fiscal Impact The Town Will Apply For Up To \$250,000 In Grants To Support These Projects From Doer. If The Town Receives These Funds, The Payback For Projects Will Be Even Faster. Because There Is Now More Competition Within The Green Communities Program Than Ever Bef Public Service Impact Many Of These Projects, Specifically Lighting And Retro-commissioning, Have The Potential To Improve Conditions For Building Users, Including Town Staff And The General Public. Legal Obligation



Replace Laptop Computers

Project Descriptio Submitted 11/21/2017 This Proposed Project Will Allow Us To Begin A Cycle To Replace The Laptop Computers That Are In Each Of Our Marked Vehicles. These Computers Are Used To Access Warrant And Registration Data By Officers In The Cruiser. In Addition They Can Write Reports A 2021 2024 2025 **Project Cost** 2022 2023 \$6,200.00 \$6,200.00 \$6,200.00 \$6,200.00 \$6,200.00 projBenefits Urgency of Maintenance **Prior Phases** Fiscal Impact Reduce Maintenance Costs And Equipment Being Unavailable For Operations **Public Service Impact** Legal Obligation



Replace Vehicle BH-2

Project Descriptio Submitted 11/27/2017

Replace Small Utility Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$55,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle CD-2

Project Descriptio Submitted 11/27/2017

Replace Cd-2 Small Utility Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$50,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle TH-1

Project Descriptio Submitted 11/27/2017

These Funds Would Replace Th-1. The Vehicle Will Be At The End Of It's Useful Life.

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$55,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Car-4

Project Descriptio Submitted 11/27/2017

Replace Car-4 Utility Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$80,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Car-5

Project Descriptio Submitted 11/27/2017

Replace Car-5 Utility Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$85,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Rescue-3

Project Descriptio Submitted 11/27/2017

Replace Rescue-3 Fire Rescue Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$600,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace E-1 Utility Vehicle

Project Descriptio Submitted 11/27/2017

Replace E-1 Utility Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$60,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Public Works Backup Generator

Project Descriptio Submitted 11/27/2017

Replace Backup Electric Generator At 75 West Street Public Works Facility

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$860,000.00 \$0.00 \$0.00 \$0.00

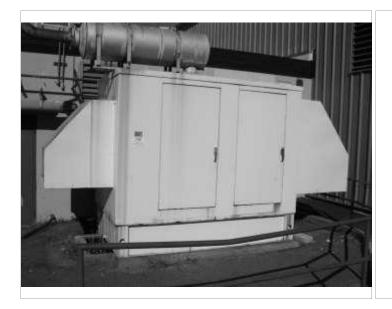
projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Brown Elementary - Replace Playground

			Submitted	11/28/2017
		ach The End Of Its (Useful Life Of 15 Ye	ars In 2021. Funding
2021	2022	2023	2024	2025
\$0.00	\$125,000.00	\$0.00	\$0.00	\$0.00
nce				
	eplacement Of This S 2021	2021 2022 \$0.00 \$125,000.00 nce	eplacement Of This Space. 2021 2022 2023 \$0.00 \$125,000.00 \$0.00	2021 2022 2023 2024 \$0.00 \$125,000.00 \$0.00 \$0.00



NHS - Rebuild Memorial Field House

Project Descriptio Submitted 11/28/2017

Funding Would Allow Complete Replacement Of The Memorial Field House. The Existing Building Does Not Have Sufficient Facilities To Accomandate The Athletic Department.

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$9,000,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact







NPS - New Elementary School

Project Descriptio					Submitted	11/28/2017
Build A New Elementar	y School To Acco	mandate Incre	ased Student E	nrollment	District Wide.	
Project Cost	2021	2022	2023		2024	2025
	\$0.00	\$	0.00	\$0.00	\$1.00	\$0.00
projBenefits						
Urgency of Maintenand	ce					
Prior Phases						
Fiscal Impact						
Public Service Impact						
Legal Obligation						



Town Hall - Replace Roof

Project Descriptio Submitted 11/28/2017 The Roof At Town Hall Is Approaching The End Of Its Useful Life And In Fair Condition. Funding Would Include Architectiral Servces And Complete Replacement Of The Edpm Material. 2021 2022 2024 2025 **Project Cost** \$0.00 \$450,000.00 \$0.00 \$0.00 \$0.00 projBenefits Urgency of Maintenance **Prior Phases** Fiscal Impact Public Service Impact Legal Obligation



Replace H-52 Utility Body Pickup

Project Descriptio Submitted 11/30/2017

Replace H-52 Utility Body Pickup W/ Snow Plow - Sign Shop And Highway Maint Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$200,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace H-1 Highway Supervisor Vehicle

Project Descriptio Submitted 11/30/2017

Replace H-1 Pickup - Highway & Sanitation Division Supervisor Vehicle

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$70,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace H-42 Dump Body Pickup

Project Descriptio Submitted 11/30/2017

Replace H-42 Dump Body Pickup W/ Snow Plow

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$110,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace H-63 Street Sweeper

Project Descriptio Submitted 11/30/2017

Replace H-63 Street Sweeper

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$350,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace S-39 Hooklift Truck

Project Descriptio Submitted 11/30/2017

Replace S-39 Hooklift Multi-use Truck W/ Snow Plow

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$145,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace LF-3 Dump Truck

Project Descriptio Submitted 11/30/2017

Replace 2013 Dump Truck W/ Snow Plow. This Truck Is Used In All Daily Maintenace Operations, Including Landscaping, Towing Of Equipment And Material Handling. This Truck Is Essential To The Department For Daily Operations.

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$110,000.00 \$0.00 \$0.00

projBenefits

This Purchase Would Prevent Costly Disruption In Service

Urgency of Maintenance

High

Prior Phases

None

Fiscal Impact

Minimal

Public Service Impact

Purchase Prevents Disruption In Critical Services

Legal Obligation

None





Replace LF-6 Hook-Lift Truck

Project Descriptio Submitted 11/30/2017

Replace 2012 Hook-lift Truck W/ Snow Plow. This Is A Large Pick Up Truck Used To Tow Maintenace Trailers, Brush Chipper And Body, Leaf Vac And Body. This Truck Is Essential To Operate Other Existing Equipement And Assets. This Truck Is Used Everyday For

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$145,000.00 \$0.00 \$0.00

projBenefits

This Purchse Would Increase The Reliability Of The Asset And Prevent Disruptions In Service

Urgency of Maintenance

High

Prior Phases

None

Fiscal Impact

Minimal

Public Service Impact

Positive, Prevent Disruption Of Critical Services

Legal Obligation

None





Replace NFM-89 Box Truck

Project Descriptio Submitted 11/30/2017

Replace 2012 Box Truck

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$75,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace NFM-83 Pickup Truck

Project Descriptio Submitted 11/30/2017

Replace 2012 Pickup Truck

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$80,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace NFM-81 Service Van

Project Descriptio Submitted 11/30/2017

Replace 2011 Service Van

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$60,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace NFM-87 Utility Vehicle

Project Descriptio						Submitte	d	11/30/2017	
Replace 2011 Utility Ve	hicle								
Project Cost	2021		2022		2023	2024	202	2025	
	9	50.00		\$0.00	\$55,000.00	\$0	0.00	\$0.00	
projBenefits									
Urgency of Maintenanc	e								
Prior Phases									
Fiscal Impact									
Public Service Impact									
Legal Obligation									



Building Addition 75 West Street

Project Descriptio		Submitted	11/30/2017		
This Project Would Ex Space.	tend The Second Flo	or Of The Municip	al Offices At 75 We	est Street Creating ,	Additional Office
Project Cost	2021	2022	2023	2024	2025
	\$0.00	\$60,000.00	\$600,000.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenar	nce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Cole Recreation Center

Project Descriptio Submitted 12/1/2017

Renovate The Cole Recreation Center

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$9,500,000.00

projBenefits

The Current Building Is At The End Of Its Useful Life. Building Improvements Will Improve The User Experience.

Urgency of Maintenance

The Building Is A Repurposed School With Several Maintenance Issues Due To The Age Of The Building.

Prior Phases

None

Fiscal Impact

The Recreation Department Is Unable To Effectively Offer Programming To The Community Utilizing The Building

Public Service Impact

A New Or Updated Building Will Provide Better Quality Space For The Users.







Replace 421 (Street Sweeper)

Project Descriptio Submitted 2/1/2018

Replace A 2007 Street Sweeper. Street Sweeping Ruduces The Sand, Salt, Silt And Debris That Enters The Catch Basins. This Saves The Town Additional Cost For Catch Basin Cleaning And Reduces The Sand, salt, silt And Debris That Enters Our Water Bodies.

Project Cost 2021 2022 2023 2024 2025

\$280,000.00 \$0.00 \$0.00 \$0.00

projBenefits

A New More Efficient Units, With Less Down Time

Urgency of Maintenance

Has Frequent Downtime. The Average Life Expectancy On A Street Sweeper Is 7 Years Useful Life

Prior Phases

Fiscal Impact

Less Fuel And Maintenance Cost

Public Service Impact

Cleaner Safer Road

Legal Obligation

Street Sweeping Compliance Regulations/ Storm Water Requirements





Replace Vehicle 513 (S-103) Recycling Truck

Project Descriptio Submitted 11/5/2018

To Replace A 2014 Side Arm Recycling Packer

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$340,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle 412 Catch Basin Cleaner

Project Descriptio Submitted 11/6/2018

Replace Vehicle 412 Catch Basin Cleaner

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$330,000.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace T39 Enclosed Cargo Trailer

Project Descriptio Submitted 11/6/2018

Replace T39 Enclosed Cargo Trailer

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$10,000.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle 304 Utility Body Pickup

Project Descriptio Submitted 11/6/2018

Replace Vehicle 304 Utility Body Pickup

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle 503 Rear Load Trash Packer

Project Descriptio Submitted 11/6/2018

Replace Vehicle 503 Rear Load Trash Packer

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$340,000.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Vehicle 514 Side Arm Recycling Truck

Project Descriptio Submitted 11/6/2018

Replace Vehicle 514 Side Arm Recycling Truck

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$370,000.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Replace Portable 2 Way Radios

Project Descriptio				Submitted	11/24/2018
Existing Hand Held 2 Manufacturers Servic Operations. The Exist	e Life. These Radio	s Are Used Daily And		•	
Project Cost	2021	2022	2023	2024	2025
	\$170,685.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintena	nce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Replace Fire Department Repeater

Project Descriptio				Submitted	11/24/2018
	place The Primary Fire e Expected Life In A 24 stem H				
Project Cost	2021	2022	2023	2024	2025
	\$0.00	\$0.00	\$19,500.00	\$0.00	\$0.00
projBenefits					
Urgency of Mainten	ance				
Prior Phases					
Fiscal Impact					
Public Service Impac	ct				
Legal Obligation					



Level Meter For Service Of Radio System

Project Descriptio				Submitted	12/1/2018
Existing Helper Linema Fr Repair Of These. In ⁻ Issue. This Instrumen					
Project Cost	2021	2022	2023	2024	2025
	\$5,627.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenan	ce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Primary Repeater And Antenna Replacement

Project Descriptio				Submitted	12/23/2018
This Project Will Repla Was Obsoleted By Ma Repalcement Has Bee	anufacturer In Decer				
Project Cost	2021	2022	2023	2024	2025
	\$23,500.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintena	nce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Backup Repeater Replacement

Project Descriptio Submitted 12/23/2018 This Project Will Replace The Backup Police Operations Repeater Which Was Installed In 2008 And Obsoleted In December 2019. The Expected Life In 24/7/365 Service Is 10 Years. The Proposed Replacement Has Been Held Off To This Point As The System Has Been 2022 2024 **Project Cost** 2021 2023 2025 \$20,000.00 \$0.00 \$0.00 \$0.00 \$0.00 projBenefits Urgency of Maintenance **Prior Phases** Fiscal Impact **Public Service Impact** Legal Obligation



Nomex Non Particulate Hoods

Project Descriptio Submitted 9/1/2019

This Request Will Replace The Nomex Non Particulate Fire Hoods (85). This Request Will Be An On Going Request.

Project Cost 2021 2022 2023 2024 2025 \$8,500.00

projBenefits

The Nomex Hoods Will Protect The Firefighters During Fire Operations

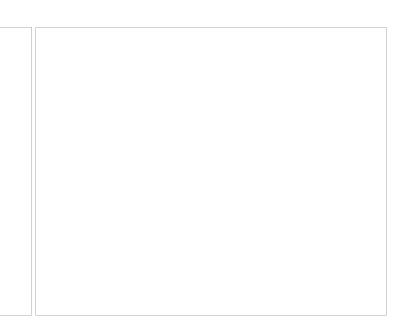
Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact







Complete Streets Priority Plan Update

Project Descriptio						Submitt	ed	:	10/29/2019
Update Of Complete Str The Basis For Grant Fund \$640,000 In Grant Fund	ding Through The							•	
Project Cost	2021	2022		2023		2024		2025	
	\$15,000.00		\$0.00		\$0.00		\$0.00		\$0.00
projBenefits									
Increased Roadway Safe	ety And Usability								
Urgency of Maintenance	2								
Prior Phases									
Fiscal Impact									
Public Service Impact									
Legal Obligation									



Track Resurface

Project Descriptio Submitted 11/5/2019

Resurface Track At High School. This Track Was Last Resurfaced In 2011 And Needs To Be Resuraced. Resurfacing Includes Repairs, New Rubber Surface And New Track Markings.

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$235,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Project Will Provide A Safe Track For High School Physical Education, Sports, Events, And Public. Resurfacing Will Reduce The Likely-hood Of Injury.

Urgency of Maintenance

High

Prior Phases

The Sythetic Field Is Scheudled For Fy2021. This Project Would Follow The Synthtic Turf Replacement.

Fiscal Impact

No Impact To Fiscal Operating Budget. Lack Of Funding Will Require Expensive Emergency Repairs

Public Service Impact

This Track Is Open To The Public Excluding The Time During Stadium Events

Legal Obligation

Moderate. There Are New Track Markings. Most Important Is That This Surface Could Wear To The Point In Which The Track Cannot Be Used





Install Toddler Playground - Bennett Hemenway Elementary

Project Descriptio		Submitted 11/6/			
The Older Equipment I Highly Used Playgroun					
Project Cost	2021	2022	2023	2024	2025
	\$75,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenan	ce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					

\$0.00



CRT Public Safety Vehicle and Equipment

Project Descriptio Submitted 11/6/2019

This Request Is For A John Deere Utility Vehicle For Use As A Rapid Response Vehicle For Both Fire And Ems. The Utv Will Be Set Up With Ems Response And Transport Equipment To Quickly Remove Patients From Hard To Access Areas Such As The New Crt, The Audu

\$0.00

\$0.00

2021 **Project Cost** 2022 2023 2024 2025 \$0.00

\$39,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Turnout Gear

Project Descriptio				Submitted	11/6/2019
This Request Is For N 1 Set Is Compliant To Requirement Per Ma	Nfpa Standards. This		_		
Project Cost	2021	2022	2023	2024	2025
	\$240,000.00	\$0.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintena	nce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					



Multi Purpose Area Design

Project Descriptio Submitted 11/8/2019

The Multi Purpose Courts In South Natick Receives The Most Complaints And Safety Concerns From The Community. Town Resources Are Constantly Being Used To Remove Hazards

Project Cost 2021 2022 2023 2024 2025

\$25,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Part Of This Design Study Would Be To Work With The South Dam Mvp Project. If We Continue To Delay This Work The Town Is At Risk Of Public Injury

Public Service Impact

Legal Obligation

Safety Concerns







Replace Vehicle 504 Rear Load Trash Packer

Project Descriptio Submitted 11/12/2019

To Replace A 2008 Rubbish Packer And Chassis

Project Cost 2021 2022 2023 2024 2025

\$325,000.00 \$0.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Cole Center Playground Enhancements

Project Descriptio Submitted 11/13/2019

The Cole Recreation Playground Was Renovated In Early 2019 Using \$65,000 In Capital. The Renovation Includes Play Features For All Ages And Abilities. 2 Inclusive Swings, An Inclusive Spinner Seat, Climbing Structures For 5-12 And A 2-5 Yr Old Play Sect

Project Cost 2021 2022 2023 2024 2025 \$30,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact

Legal Obligation

Na





Public Safety Radio Obsolescence Mitigation/Enhanc

Project Descriptio						Submitted	11/13/2019
See Attached Narrative							
Project Cost	2021		2022	2023		2024	2025
		\$0.00	\$1,540,000.00		\$0.00	\$0.00	\$0.00
projBenefits							
Urgency of Maintenance	9						
Prior Phases							
Fiscal Impact							
See Attached Narrative							
Public Service Impact							
See Attached Narrative							
Legal Obligation							
See Attached Narrative							

RFID Implementation

Project Descriptio					Submit	ted	1	1/13/2019
•	The Needs Of Our Com Irs, The Library Has Sul ith The I	• •		•			•	•
Project Cost	2021	2022	2023		2024		2025	
	\$94,000.00	\$0.	.00	\$0.00		\$0.00		\$0.00
	d On Whether Or Not ellesley Both Did Their ccessfully R	-		_				
Urgency of Maintena	ance							
Prior Phases								
Fiscal Impact								
	al Years, The Library Ha ling Our Mission To Be Vith The Eve	_						
Public Service Impac	t							
	ws A Library To More It Increased In Time. A very, And	-		•				
Legal Obligation								

Replace Police/Fire Hdqtrs Backup Generators

Project Descriptio				Submitted	11/13/2019
Replace Backup Electri	ical Generators At P	olice And Fire Hea	dquarters		
Project Cost	2021	2022	2023	2024	2025
	\$0.00	\$0.00	\$0.00	\$0.00	\$1,000,000.00
projBenefits					
Urgency of Maintenan	ce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					

Replace Vehicle 442 Utility Body Pickup

Project Descriptio Submitted 11/13/2019

Replace Vehicle 442 Utility Body Pickup

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$85,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Vehicle 507 Hooklift Truck

Project Descriptio Submitted 11/13/2019

Replace Vehicle 507 Hooklift Truck

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$175,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Vehicle 502 Rear Load Trash Packer

Project Descriptio Submitted 11/13/2019

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$345,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Car 1

Project Descriptio Submitted 11/13/2019

Replace Fire Car 1

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$75,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Ambulance

Project Descriptio Submitted 11/13/2019

Replace Ambulance

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$300,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Vehicle 426 Trackless Sidewalk Machine

Project Descriptio Submitted 11/13/2019

Replace Trackless Sidewalk Machine

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$250,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace The Field Lighting At Memorial Field

Project Descriptio					Subn	nitted	11/14/2019
The Current Lightir Maintenance Fund							
Project Cost	2021	\$0.00	\$0.00	2023 \$250,000.	2024	\$0.00	2025 \$0.00
projBenefits							
Modern Lighting W	/ill Reduce Ene	rgy And Mainte	enance Costs				
Urgency of Mainte	nance						
Failure Of The Ligh	ts Will Reduce	The Availability	Of Playing T	ime Especially	In The Fall.		
Prior Phases							
Fiscal Impact							
None							
Public Service Impa	act						
Positive							
Legal Obligation							
None							

Replace The Field Lighting At Mahan Field

Project Descriptio					Subm	itted		11/14/2019
The Current Lighting Is B Will Be Signifacantly Mo	•				m The Bov	wditch Fiel	d. The N	ew Lighting
Project Cost	2021	2022		2023	2024		2025	
	\$0.00		\$0.00	\$250,000.00		\$0.00		\$0.00
projBenefits								
Modern Lighting Will Re	duce Energy And I	Maintenan	ce Costs					
Urgency of Maintenance	2							
Failure Of The Lights Wil	l Reduce The Avai	lability Of	Playing Ti	me Especially In 1	Γhe Fall.			
Prior Phases								
Fiscal Impact								
None								
Public Service Impact								
Positive								
Legal Obligation								
None								

Town Beach Diving Board Platform Replacement

Project Descriptio Submitted 11/14/2019

The Project Would Replace The Diving Board Platform And Support Structure At The Beach. The Support Structure Needs Replacement

Project Cost 2021 2022 2023 2024 2025

\$0.00

\$85,000.00 \$0.00 \$0.00

projBenefits

The Diving Board Structure Is A Very Popular Attraction At Our Beach And Upgrading The Structure Is Needed In Order To Maintain The Safety Of Our Patrons

Urgency of Maintenance

Prior Phases

N/a

Fiscal Impact

Public Service Impact



\$0.00

Beach Bathroom And Support Building Upgrades

Project Descriptio Submitted 11/14/2019

This Project Would Upgrade The Restrooms, Locker Rooms, 1st Aid Station And Concession Area

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$180,000.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

N/a

Fiscal Impact

Public Service Impact





Replace Vehicle 416 Large Swap Loader

Project Descriptio Submitted 11/15/2019

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$250,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Vehicle 403 Dump Truck

Project Descriptio Submitted 11/15/2019

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$110,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Vehicle 420 Backhoe Loader

Project Descriptio Submitted 11/15/2019

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$250,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Vehicle 409 Dump Truck/Sander

Project Descriptio Submitted 11/15/2019

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$0.00 \$275,000.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Replace Vehicle 1 Utility Vehicle

Project Descriptio Submitted 11/15/2019

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$0.00 \$0.00 \$55,000.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Morse Library - Replace Rooftop Chiller

Project Descriptio Submitted 11/25/2019

Replace Chiller That Has Exceed Its Life Expectancy Of 20 Years. The Current Chiller Is Around 23 Years Old. Over \$10,000 In Repairs Have Already Occurred In Fy2020

Project Cost 2021 2022 2023 2024 2025

\$0.00 \$275,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Police/Fire Station - Upgrade HVAC Controls Engineering

Project Descriptio Submitted 11/25/2019

Current Controls At The Police And Fire Stations Are Obsolete And Need To Be Upgraded. We Need To Get In An Engineering Company To Come In And Test And Balance And To Determine The Specifications For Installing The Appropriate System For Controlling Thes

Project Cost 2021 2022 2023 2024 2025 \$15,000.00 \$0.00 \$0.00 \$0.00

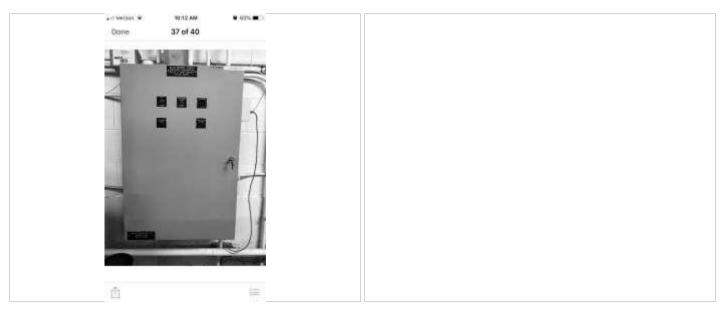
projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Wilson Middle - Auditorium Rooftop HVAC Replacement

Project Descriptio				Submitted	11/25/2019
Current Roof Top Unit	Has Exceed Its Life E	Expectancy And No	eeds To Be Replac	ed.	
Project Cost	2021	2022	2023	2024	2025
	\$0.00	\$150,000.00	\$0.00	\$0.00	\$0.00
projBenefits					
Urgency of Maintenan	ce				
Prior Phases					
Fiscal Impact					
Public Service Impact					
Legal Obligation					

Senior Center - Upgrade HVAC DDC System

Project Descriptio Submitted 11/25/2019

Upgrade Computer Hardware Does Not Support Current, Older Version Of Ddc System Software. The System Cannot Be Modify By In-house Staff, As Done With Other Systems. Service Contractor Has To Be Called In To Do Modifications. System Software Needs To Be

Project Cost 2021 2022 2023 2024 2025

\$10,000.00 \$0.00 \$0.00 \$0.00

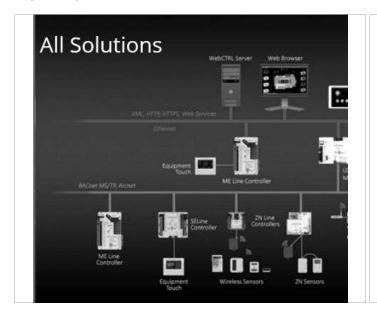
projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Bennett Hemenway Elementary - RTU-1 Dx Replacement

Project Descriptio						Subm	itted		11/25/2019
2 Of 4 Compressors In T Of Replacement. This P And Potential Major Fai	iece Of E		•			•			
Project Cost	2021		2022	2023		2024		2025	
		\$0.00	\$175,000.00		\$0.00		\$0.00		\$0.00
projBenefits									
Urgency of Maintenanc	е								
Prior Phases									
Fiscal Impact									
Public Service Impact									
Legal Obligation									

Bennett Hemenway Elementary - Fire Alarm Panel Replacement

Project Descriptio Submitted 11/25/2019

Fire Alarm Panel Is No Longer Manufactured And Will No Longer Be Supported By The Manufacturer In The Near Future. This System Needs To Be Replaced In Advance Of Not Being Able To Get The Necessary Parts And Services Needed To Maintain This Life Safety S

Project Cost 2021 2022 2023 2024 2025 \$75,000.00 \$0.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Police/Fire Station - Fire Alarm Panel Replacement

Project Descriptio Submitted 11/25/2019

Fire Alarm Panel Is No Longer Manufactured. Repair Parts Have To Be Salvaged From Others To Continue To Maintain The System. To Adequately Maintain This Life Safety System, This System Needs To Be Replaced. Fortunately, The System From The Current Kenne

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$20,000.00 \$0.00 \$0.00 \$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





FY 2021-2025 Water Sewer Enterprise Capital Plan Detail

Water Sewer Enterprise Capital

Replace Ground Water Wells

Project Descriptio Submitted 5/27/2005

THIS IS PHASE 10 OF A MULTI-PHASE PROJECT. THE PREVIOUS PHASES FUNDED THE INSTALLATION OF THE TEST WELLS TO LOCATE SUITABLE REPLACEMENT WELLS FOR EVERGREEN #3 AND MORSE POND GRAVEL PACKED WELL. THIS PHASE WILL FUND THE BALANCE OF THE COSTS TO INSTALL TH

Project Cost 2021 2022 2023 2024 2025 \$500,000.00 \$300,000 \$300,000 \$-

projBenefits

1. INCREASE THE WATER FLOW TO THE TREATMENT PLANT.2. ASSIST IN KEEPING THE RESERVOIRS FULL AT PEAK DEMANDS IN THE SUMMER.3. ALLOWS FOR IMPROVED MANAGEMENT OF THE TOWN'S TEN WELLS.

Urgency of Maintenance

THE REPLACEMENT IS A ROUTINE MAINTENANCE OF THE TOWN'S WATER SYSTEM

Prior Phases

FY 2017 WILL BE THE FOURTH WELL TO BE REPLACED.

Fiscal Impact

THIS PROJECT WILL BE FUNDED BY THE WATER AND SEWER ENTERPRISE.

Public Service Impact

THIS PROJECT WILL IMPROVE THE TOWN'S ABILITY TO CONTINUE TO PROVIDE POTABLE WATER TO THE USERS DURING PEAK DEMANDS.

Legal Obligation

THERE IS NO LEGAL REQUIREMENT.





Water Sewer Enterprise Capital

Sewer Collection System Repairs & Maint

Project Descriptio Submitted 2/2/2006

THIS WOULD PROVIDE FUNDS TO REPAIR STRUCTURAL DEFICIENCIES IN THE SEWER COLLECTION SYSTEM. EXAMPLES OF WORK WOULD INCLUDE SEWER MAIN RELINING, SEWER MAIN CLEANING AND VIDEO INSPECTION, MANHOLE SEALING, AND MANHOLE COVER REPLACEMENT. THE RESULT OF THIS W

Project Cost 2021 2022 2023 2024 2025

\$150,000.00 \$150,000 \$150,000 \$150,000

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

SEWER MAIN RELINING FUNDING COMING FROM INFLOW & INFILTRATION FUND, THUS NO IMPACT TO RATEPAYERS

Public Service Impact

Legal Obligation





\$150,000

Water Sewer Enterprise Capital VFD's For Water Pumps

Project Descriptio Submitted 2/2/2006

THIS PROJECT WOULD REPLACE VFDS ON PUMPS AT VARIOUS WATER FACILITIES

Project Cost 2021 2022 2023 2024 2025 \$150,000.00 \$- \$- \$- \$- \$-

\$150,000.00 projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact

Legal Obligation





Water Sewer Enterprise Capital Booster Pump - Glenridge

Project Descriptio	Submitted	2/2/2006
WATER DRESSURE BOOSTER DUMP		

WATER PRESSURE BOOSTER PUMP

Project Cost 2022 2023 2024 2025 2021 \$-\$-\$760,000

\$0.00

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact

Legal Obligation



Water Sewer Enterprise Capital Water Main Relining / Replacement

Project Descriptio Submitted 9/5/2007

THIS IS AN ANNUAL FUNDING REQUEST TO REPLACE OR CLEAN/LINE PROBLEMATIC WATER MAINS THROUGHOUT THE DISTRIBUTION SYSTEM.THIS REQUEST WILL PROVIDE FUNDS TO REPLACE PROBLEMATIC WATER MAINS IN INDIAN RIDGE ROAD & LANTERN LANE. THE INDIAN RIDGE ROAD WATER MAI

Project Cost 2021 2022 2023 2024 2025

\$2,600,000.00 \$2,200,000 \$2,300,000 \$2,400,000

projBenefits

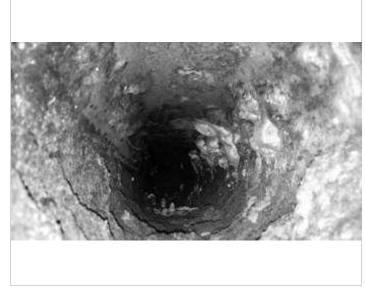
Urgency of Maintenance

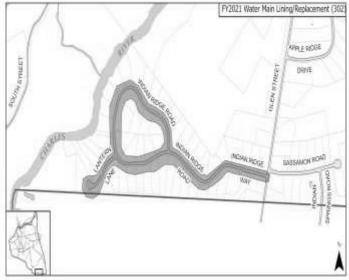
Prior Phases

Fiscal Impact

Public Service Impact

Legal Obligation





Water Sewer Enterprise Capital Replace W-11 (Air Compressor)

Project Descriptio Submitted 5/12/2008

W-11 AIR COMPRESSOR

Project Cost 2021 2022 2023 2024 2025

\$50,000.00 \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact

Legal Obligation



Water Sewer Enterprise Capital

Capt Tom's Booster Pump

Project Descriptio Submitted 11/22/2011

THE TOWN OWNS AND OPERATES A WATER BOOSTER STATION FOR THE LAMPLIGHT DEVELOPMENT OFF HARTFORD STREET. THE BOOSTER STATION EQUIPMENT IS IN NEED OF REPLACEMENT, DUE TO PREVIOUS FLOODING THAT DAMAGED CERTAIN EQUIPMENT. THE EXISTING STATION IS LOCATED UNDERGR

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$760,000 \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact

Legal Obligation





Water Sewer Enterprise Capital

Water Distribution System Enhancements

Project Descriptio Submitted 12/2/2014

THIS WOULD PROVIDE FUNDS TO REPAIR STRUCTURAL AND CAPACITY DEFICIENCIES IN THE WATER DISTRIBUTION SYSTEM. EXAMPLES OF WORK WOULD INCLUDE WATER MAIN REPAIRS, FIRE HYDRANT REPLACEMENT, AND OTHER INFRASTRUCTURE IMPROVEMENTS TO MAINTAIN THE DISTRIBUTION SYST

Project Cost 2021 2022 2023 2024 2025

\$150,000.00 \$150,000 \$150,000 \$150,000

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Water Sewer Enterprise Capital

4M Sewer Pump Station Force Main Replacement

Project Descriptio Submitted 11/24/2015

THIS WILL PROVIDE FUNDS TO REHABILITATE THE 4M WASTEWATER PUMP STATION FORCEMAIN THAT HAS EXPERIENCED A NUMBER OF BREAKS. THE 4M PUMP STATION IS THE LARGEST STATION IN NATICK THAT DISCHARGES AT A RATE OF OVER 1,500 GPM. THE FORCEMAIN IS AN UNLINED CAST IR

Project Cost 2021 2022 2023 2024 2025 \$1,640,000.00 \$- \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Water Sewer Enterprise Capital Replace W-15 Front End Loader

Project Descriptio Submitted 11/30/2015

TO REPLACE A 2006 FRONT END LOADER W/PLOW THAT IS USED IN THE DAILY OPERATIONS

Project Cost 2021 2022 2023 2024 2025 \$- \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Water Sewer Enterprise Capital Replace W-21 Call Truck

Project Descriptio Submitted 11/30/2015

TO REPLACE A 2015 F-350 SERVICE TRUCK W/ELECTRIC TAILGATE

Project Cost 2021 2022 2023 2024 2025 \$90,000.00 \$- \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Water Sewer Enterprise Capital Replace W-17 F-450 W/Crane

Project Descriptio Submitted 11/30/2015

TO REPLACE A 2009 SERVICE TRUCK WITH A PLOW AND CRANE

Project Cost 2021 2022 2023 2024 2025 \$200,000.00 \$- \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Water Sewer Enterprise Capital

Replace Water Treatment Plant Stand-By Generators

Project Descriptio Submitted 11/30/2015

THIS PROJECT WILL INCLUDE PRELIMINARY ENGINEERING TO DEVELOP A PROJECT SCOPE AND COST ESTIMATE FOR THE REPLACEMENT OF THE TWO EMERGENCY POWER GENERATORS LOCATED AT THE SPRINGVALE WATER TREATMENT PLANT. THE GENERATORS PROVIDE POWER TO THE SPRINGVALE WATER

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$400,000 \$- \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Water Sewer Enterprise Capital

Scada Equipment Upgrade

Project Descriptio Submitted 11/29/2016

THE NEXT PHASE OF THE WATER AND SEWER SCADA UPGRADE WILL PROVIDE ADDITIONAL FUNDS TO UPGRADE THE COMMUNICATIONS EQUIPMENT THAT TRANSFERS DATA BETWEEN THE SPRINGVALE MASTER SITE AND THE REMOTE WATER AND SEWER PUMP STATIONS, WATER TANKS AND WATER PUMP STATI

Project Cost 2021 2022 2023 2024 2025 \$80,000.00 \$80,000 \$- \$- \$- \$-

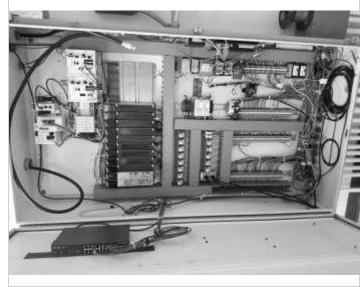
projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact





Water Sewer Enterprise Capital Replace W-3 Utility Vehicle

Project Descriptio Submitted 11/30/2017

REPLACE 2012 UTILITY VEHICLE

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$85,000 \$- \$- \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Water Sewer Enterprise Capital Replace W-20 Dump Truck

Project Descriptio Submitted 11/30/2017

REPLACE 2012 DUMP TRUCK

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$110,000 \$- \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact



Water Sewer Enterprise Capital Replace W-2 Utility Vehicle

Project Descriptio Submitted 11/30/2017

REPLACE 2012 UTILITY VEHICLE

Project Cost 2021 2022 2023 2024 2025 \$0.00 \$- \$60,000 \$-

projBenefits

Urgency of Maintenance

Prior Phases

Fiscal Impact

Public Service Impact

