## Water/Sewer Rate Setting - FY 2023

Town of Natick – June 1<sup>st</sup>, 2022

### **Overview of Enterprise Fund Rate Setting**

Water & Sewer Enterprise Funds are established under M.G.L.c.44, §  $53F^{1/2}$ 

Revenues and expenses are uploaded into WaterWorth to help refine multi-year model

Usage and experience is monitored to refine the model and drill down on annual rate setting

### Natick Overall – What do rates pay for?

- 10 groundwater wells Natick uses no surface water or MWRA water
- Water Treatment plants at Springvale and Elm Bank.
- Two storage tanks with 9-million-gallon total capacity.
- 196 miles of water mains
- 11,400 water sewer accounts with 13,850 meters
- 34 sewer pump stations
- 147 miles of sewer mains
- Staff and indirect costs
- Operational Costs for all water and sewer operations
- Capital and fund reserves

### 2021/2022 Unprecedented Challenges

Supply chain challenges – increased costs and delays

Testing and compliance surrounding PFAS MassDEP – increased expenses

Mandated water use restrictions – decreased usage (down 7%)

General COVID impacts – getting things done

Rate Setting Methodology

FY 2023 Rates are modeled using actual usage data from FY 2009-2022.

Staff used the usage data for these years and then applied the rates as proposed in each option to every meter read to obtain a purely data-driven model for rate revenues.

Since not all fees are collected in a given year, all rate options are shown at 95% of what is billed. This reduction factor is to account for the average amount that is not collected in the same Fiscal Year in which it is billed.

Expenses

### FY 2023 Budget Summary

	FY 2	2019	FY 2	2020	FY 2021		FY 2022		FY 2023		
Water Salaries	\$	1,230,404	\$	1,276,455	\$	1,303,969	\$	1,311,299	\$	1,379,125	
Water Expenses	\$	996,132	\$	1,171,780	\$	862,893	\$	987,778	\$	1,350,681	
Sewer Salaries	\$	768,186	\$	800,056	\$	784,848	\$	837,643	\$	851,375	
Sewer Expenses	\$	6,317,573	\$	6,338,513	\$	6,169,838	\$	6,802,315	\$	7,133,455	
W/S Shared Salaries	\$	79,789	\$	92,058	\$	57,573	\$	106,497	\$	106,497	
W/S Shared Expenses	\$	58,322	\$	43,893	\$	68,542	\$	74,000	\$	74,000	
Employee Benefits	\$	809,698	\$	865,652	\$	931,830	\$	963,039	\$	901,118	
Reserve Fund	\$	105,262	\$	200,000	\$	200,000	\$	200,000	\$	200,000	
Indirect Expenses	\$	2,218,150	\$	2,533,300	\$	2,697,496	\$	2,848,079	\$	3,060,960	
Capital Improvements	\$	283,500	\$	390,000	\$	365,000	\$	372,300		-	
Debt Service	\$	2,442,895	\$	2,441,845	\$	2,155,473	\$	2,155,473	\$	2,631,877	
									7 20/	Increase over FY22	
									1.3%		
								Amount to		ount to Raise	
Total	\$	15,309,911	\$	16,153,552	\$	15,597,462	\$	16,658,423	\$	17,689,088	

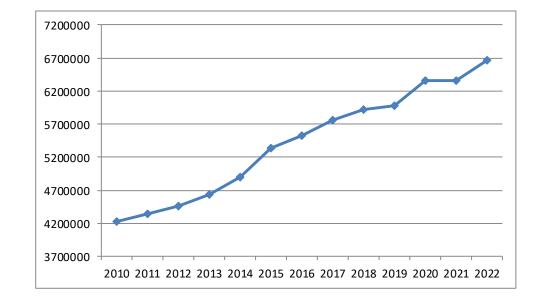
TOWN OF NATICK - FY 2023 WATER/SEWER RATE SETTING

### MWRA Sewer Assessment Cost

Water/Sewer Rates - FY 2023 (Proposed)

MWRA Fees History

Fiscal Year	MWRA Fee	Change	
2008	\$3,993,641	C C	
2009	\$3,941,631	-\$52,010	-1.30%
2010	\$4,219,801	\$278,170	7.06%
2011	\$4,346,280	\$126,479	3.00%
2012	\$4,460,551	\$114,271	2.63%
2013	\$4,634,401	\$173,850	3.90%
2014	\$4,903,457	\$269,056	5.81%
2015	\$5,330,710	\$427,253	8.71%
2016	\$5,526,614	\$195,904	3.68%
2017	\$5,756,705	\$230,091	4.16%
2018	\$5,924,062	\$167,357	2.91%
2019	\$5,972,626	\$48,564	0.82%
2020	\$6,350,000	\$377,374	6.32%
2021	\$6,350,000	\$0	0.00%
2022	\$6,667,500	\$317,500	5.00%



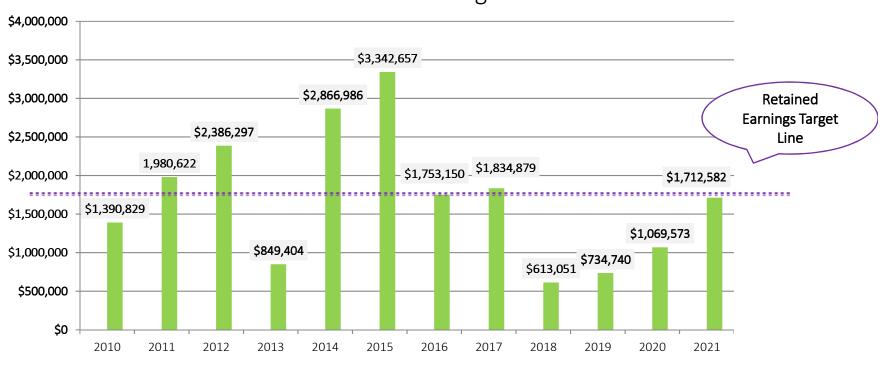
### 5% increase over FY22, \$317,500

# Usage

### Overall Usage for FY2021 and Averages (HCF)

	Based on FY2	021	Т	hree -Year Ave	erage	Five -Year Average				
CODE	USE	AVERAGE	CODE	USE	AVERAGE	CODE	USE	AVERAGE		
ELD	3,245	12.78	ELD	3,301	12.93	ELD	3,401	12.92		
ELW	462	11.55	ELW	390	10.40	ELW	494	12.73		
IRR	190,363	20.46	IRR	137,783	16.69	IRR	149,340	16.09		
SEW	3,720	39.16	SEW	5,232	49.63	SEW	7,187	53.93		
WAT	108,564	19.86	WAT	114,231	20.55	WAT	116,892	20.79		
WSM	1,016,106	14.38	WSM	1,032,558	14.54	WSM	1,032,108	14.27		
Total	1,322,460		Total	1,293,496		Total	1,309,422			

At the close of the fiscal year, retained earnings are certified by DOR similar to Free Cash. The target retained earnings balance is 10% of revenues (Purple Line). This allows for the enterprise to operate self-sufficiently, and to make cash-capital investments.



**Certified Retained Earnings** 

TOWN OF NATICK - FY 2023 WATER/SEWER RATE SETTING

# Rate proposal

Water/Sewer Rate Setting for FY 2023

Rate Recommendation:

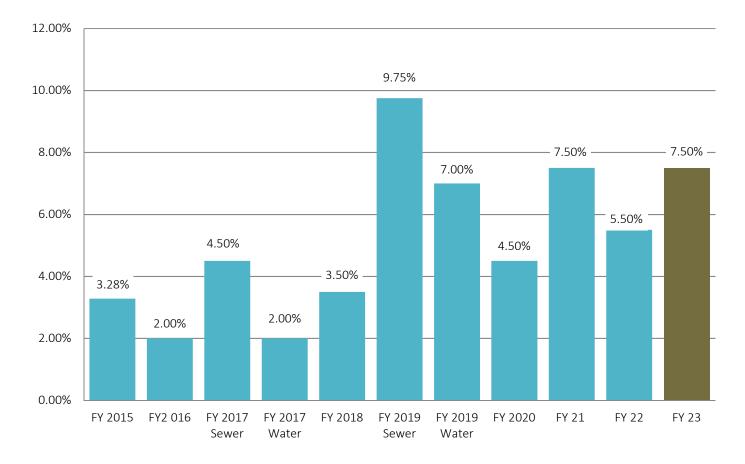
Staff recommends:

7.5% Water Rate Increase 7.5% Sewer Rate Increase

*Effective July 1, 2022* 

We believe that this rate increase is necessary to preserve the financial stability of the Enterprise Fund, maintain operations and ensure that the appropriate degree of capital and operational investment can be made in the water & sewer system of the Town of Natick.

#### Water/Sewer Rate Change History



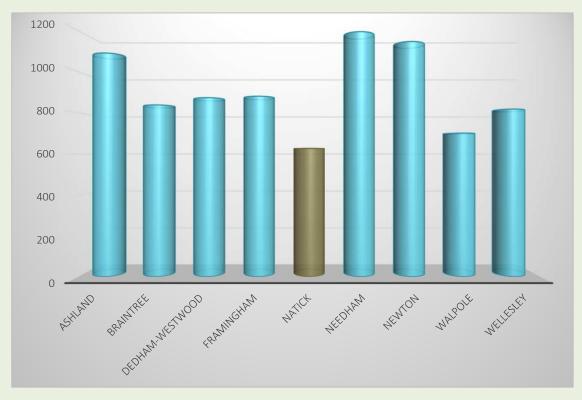
Р	Proposed Water/Sewer Rates - FY 2023	Water 7.50%
		Sewer 7.50%

This page shows comparative rates between FY 2022 and FY2023 in a variety of different rate categories and blocks. To calculate your bill, simply take your usage by *tier and then apply the appropriate Rate for either Water and/or Sewer services*.

Combined Water & Sewer Rates								Combined Elderly Rates							
FY 2022				<u>FY 2023</u>				FY 2022				<u>FY 2023</u>			
0-10	Water	\$	2.25	0-10	Water	\$	2.42	0-10	Water	\$	-	0-10	Water		
	Sewer	\$	6.37		Sewer	\$	6.85		Sewer	\$	-		Sewer		
11-20	Water	\$	3.44	11-20	Water	\$	3.70	11-20	Water	\$	-	11-20	Water		
	Sewer	\$	11.35		Sewer	\$	12.20		Sewer	\$	-		Sewer		
21-40	Water	\$	5.10	21-40	Water	\$	5.48	21-40	Water	\$	3.63	21-40	Water	\$	3.90
	Sewer	\$	18.77		Sewer	\$	20.18		Sewer	\$	13.36		Sewer	\$	14.36
40+	Water	\$	7.91	40+	Water	\$	8.50	40+	Water	\$	5.62	40+	Water	\$	6.04
	Sewer	\$	18.77		Sewer	\$	20.18		Sewer	\$	13.36		Sewer	\$	14.36
Water On	ly							Elderly Wa	ater Only						
FY 2022				<u>FY 2023</u>				FY 2022				<u>FY 2023</u>			
0-10	Water	\$	2.25	0-10	Water	\$	2.42	0-10	Water	\$	-	0-10	Water		
11-20	Water	\$	3.44	11-20	Water	\$	3.70	11-20	Water	\$	-	11-20	Water		
21-40	Water	\$	5.10	21-40	Water	\$	5.48	21-40	Water	\$	3.63	21-40	Water	\$	3.90
40+	Water	\$	12.82	40+	Water	\$	13.78	40+	Water	\$	5.62	40+	Water	\$	6.04
								J [							
Irrigation								Sewer Onl	у						
FY 2022				FY 2023				FY 2022				FY 2023			
0-10	Water	\$	4.02	0-10	Water	\$	4.32	0-10	Sewer	\$	6.37	0-10	Sewer	\$	6.85
11-20	Water	\$	7.83	11-20	Water	\$	8.42			\$	-			\$	-
21-40	Water	\$	10.46	21-40	Water	\$	11.24	11-20	Sewer	\$	11.35	11-20	Sewer	\$	12.20
40+	Water	\$	12.82	40+	Water	\$	13.78			\$	-			\$	-
		•	-				-	20+	Sewer	ć	18.77	20+	Sewer	ć	20.18

Flat Fee: Domestic Use \$5 per Equivalent Dwelling Unit per Quarter Irrigation Use \$5 per Quarter





Proposed rate increase amounts to an additional \$11.76 per quarter for typical single family home. The proposed increase would have no impact for average elderly rate customer.

TOWN OF NATICK – FY 2023 WATER/SEWER RATE SETTING

# Thank You

Comments or Questions?

TOWN OF NATICK - FY 2023 WATER/SEWER RATE SETTING