UP BIBLIAN COD

TOWN OF NATICK

Meeting Notice

POSTED IN ACCORDANCE WITH THE PROVISIONS OF M.G.L. CHAPTER 30A, Sections 18-25

Natick Finance Committee

PLACE OF MEETING

DAY, DATE AND TIME

School Committee Meeting Room - 3rd Flr., 13 East Central St. Natick, MA

August 30, 2018 at 7:00 PM

MEETING AGENDA

1. Public Concerns/ Comments

a. Resident and Taxpayer Concerns and Comments

2. New Business

- a. FY'18 Financial and Budget Review with Town Administrator
- b. Town Administrators FY '19 Strategic Assessment and Focus
- c. Re-organization of the Finance Committee leadership

3. 2018 Fall Town Meeting Warrant Articles - Public Hearing

- a. Article 2 Stabilization Fund
- b. Article 3 Operationaal/Rainy Day Stabilization Fund
- c. Article 4 Capital Stabilization Fund
- d. Article 5 Other Post-Employment Benefits (OPEB) Appropriation or Transfer of Funds
- e. Article 6 Appropriate Funds for the Family of Michael McDaniel Jr.
- f. Article 7 Transfer of Unexpended Bond Proceeds
- g. Article 15 West Natick Fire Station Appropriation of Funding
- h. Article 16 West Natick Fire Station Land Disposition
- i. Article 25 Amend the South Middlesex Regional Vocation School Agreement
- j. Article 29 Amend Article 2 of the Town of Natick Home Rule Charter

4. Adjourn

Please note the committee may take the items on this agenda out of order.

| SUBMITTED BY |
|--------------|

ITEM TITLE: Resident and Taxpayer Concerns and Comments

ITEM SUMMARY: a. A lime not to exceed 4-5 minutes per resident/taxpayer and/or 15

minutes in total time for all speakers, to allow for brief

resident/taxpayer comments on topics within the scope of the

Committee charge but not on the current agenda

b. There is no debate or discussion between the resident/taxpayer and

the committee except as determined by the Chair

| ITEM TITLE: | FY'18 Financial and Budget Review with Town Administrator |
|-------------|---|
|-------------|---|

| ITEM TITLE: | Town Administrators FY '19 Strategic Assessment and Focus |
|-------------|---|
|-------------|---|

ITEM TITLE: Re-organization of the Finance Committee leadership

ITEM SUMMARY: Nominate and vote to appoint the Chair, Vice Chair and Secretary of the

committee of the whole

ITEM TITLE: Article 2 - Stabilization Fund

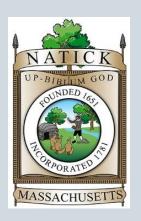
ITEM SUMMARY:

ATTACHMENTS:

Description Upload Date Type Articles 2, 3, 4 and 6 Motions 8/29/2018 Exhibit

Updated Presentation & Motions incl. Article 15 & 25 8/30/2018

Exhibit



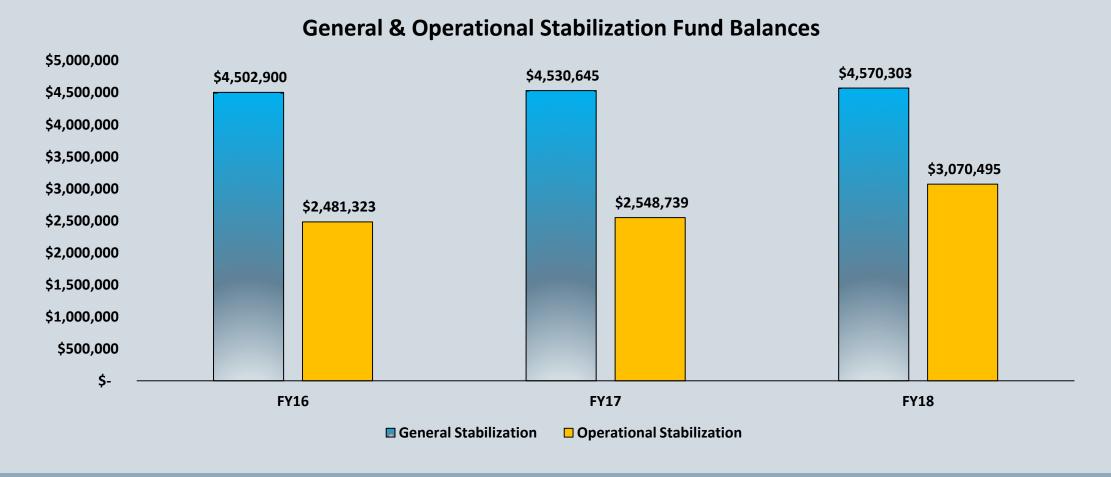
Fall Annual Town Meeting Articles 2-6

FINANCE COMMITTEE 8-30-18

TOWN ADMINISTRATOR, MELISSA MALONE

DEPUTY TOWN ADMINISTRATOR / FINANCE DIRECTOR, JOHN M. TOWNSEND

General & Operational Stabilization Fund Summary



Article 2: General Stabilization

| Fiscal Year | Beginning Balance | Transfer In | Transfer Out | Investment Income | Ending Balance |
|-------------|----------------------|-------------|--------------|----------------------|-------------------|
| 2014 | \$4,289,775 | | | \$15,881 | \$4,305,656 |
| 2015 | \$4,305,656 | \$150,000 | | \$20,275 | \$4,475,931 |
| 2016 | \$4,475,931 | | | \$26,969 | \$4,502,900 |
| 2017 | \$4,502,900 | | | \$27,745 | \$4,530,645 |
| 2018 | \$4,530,645 | | | \$39,659 | \$4,570,303 |

Article 2 Motion (DRAFT)

MOTION: (Requires majority vote)

"Move that the Town vote to appropriate \$300,000 from free cash for the purpose of supplementing the Stabilization Fund established under Article 22 of the warrant for Annual Town Meeting of 1961, as authorized by Chapter 40, Section 5B of the General Laws, as amended."

Article 3: Operational Stabilization

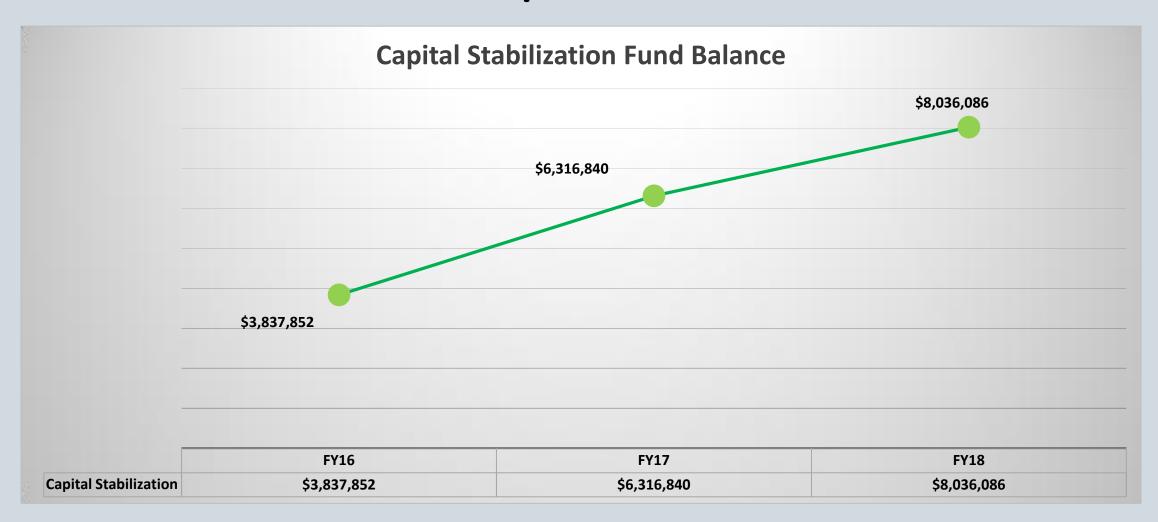
| Fiscal Year | Beginning Balance | Transfer In | Transfer Out | Investment Income | Ending Balance |
|-------------|----------------------|-------------|--------------|----------------------|-------------------|
| 2014 | \$856,478 | \$856,633 | | \$4,822 | \$1,717,933 |
| 2015 | \$1,717,933 | \$625,000 | | \$41,472 | \$2,384,405 |
| 2016 | \$2,384,405 | | | \$96,918 | \$2,481,323 |
| 2017 | \$2,481,323 | | | \$67,417 | \$2,548,740 |
| 2018 | \$2,548,740 | \$500,000 | | \$21,755 | \$3,070,495 |

Article 3 Motion (DRAFT)

MOTION: (Requires majority vote)

"Move that the Town vote to appropriate \$500,000 from free cash for the purpose of supplementing the Stabilization Fund established under Article 4 of the warrant for 2011 Spring Annual Town Meeting, as authorized by Chapter 40, Section 5B of the General Laws, as amended."

Article 4: Capital Stabilization

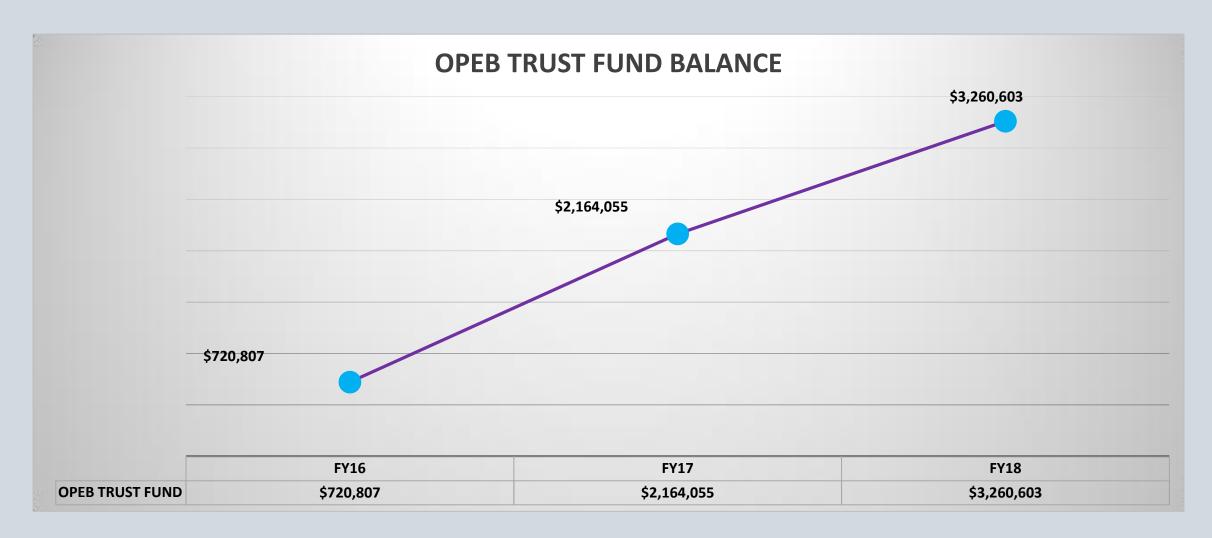


Article 4 Motion (DRAFT)

MOTION: (Requires two thirds vote)

"Move that the Town vote to appropriate \$1,409,678 from free cash for the purpose of supplementing the Capital Stabilization Fund established by the vote of Article 2 of the 2010 Fall Annual town Meeting, as authorized by chapter 40, Section 5B of the General Laws, as amended."

Article 5: OPEB

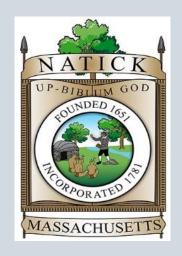


Article 6 Motion (DRAFT)

MOTION (requires majority vote):

"Move to appropriate the sum of \$36,622.20 in addition to \$100,000 appropriated under Article 1 of the 2014 Spring Annual Town Meeting and the \$50,000 appropriated under Article 1 of the 2015 Spring Annual Town Meeting, said sum to be deposited to a "529 Educational Savings Plan" to be held in the name of The Kathleen McDaniel Educational Trust, Kathleen McDaniel being the widow of Michael McDaniel Jr., long time employee of the Town of Natick Department of Public Works, killed in the line of duty on February 4, 2014.

Questions & Comments



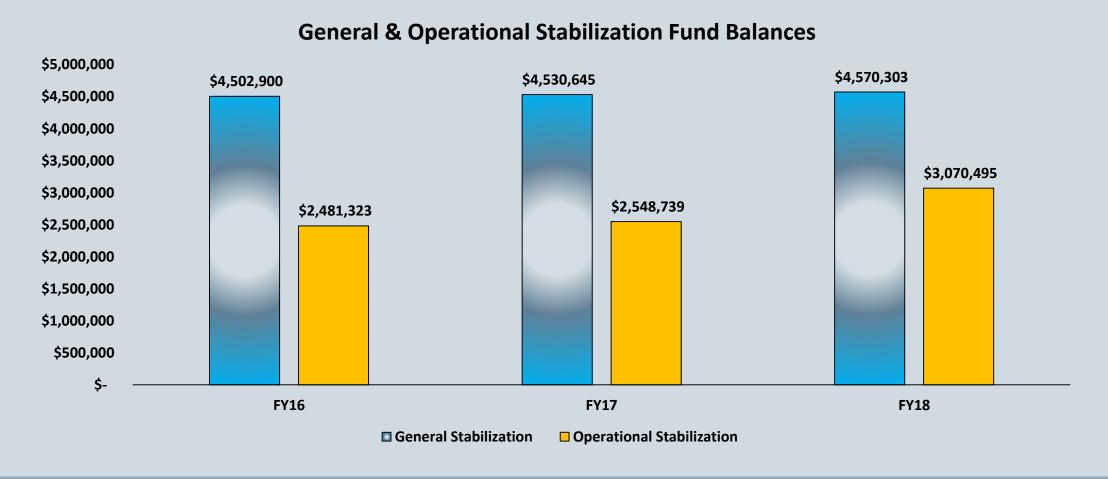
Fall Annual Town Meeting Articles 2-6, 15, 20 & Relevant Data

FINANCE COMMITTEE 8-30-18

TOWN ADMINISTRATOR, MELISSA MALONE

DEPUTY TOWN ADMINISTRATOR / FINANCE DIRECTOR, JOHN M. TOWNSEND

General & Operational Stabilization Fund Summary



Article 2: General Stabilization

| Fiscal Year | Beginning Balance | Transfer In | Transfer Out | Investment Income | Ending Balance |
|-------------|----------------------|-------------|--------------|----------------------|-------------------|
| 2014 | \$4,289,775 | | | \$15,881 | \$4,305,656 |
| 2015 | \$4,305,656 | \$150,000 | | \$20,275 | \$4,475,931 |
| 2016 | \$4,475,931 | | | \$26,969 | \$4,502,900 |
| 2017 | \$4,502,900 | | | \$27,745 | \$4,530,645 |
| 2018 | \$4,530,645 | | | \$39,659 | \$4,570,303 |

Article 2 Motion (DRAFT)

MOTION: (Requires majority vote)

"Move that the Town vote to appropriate \$250,000 from free cash for the purpose of supplementing the Stabilization Fund established under Article 22 of the warrant for Annual Town Meeting of 1961, as authorized by Chapter 40, Section 5B of the General Laws, as amended."

Article 3: Operational Stabilization

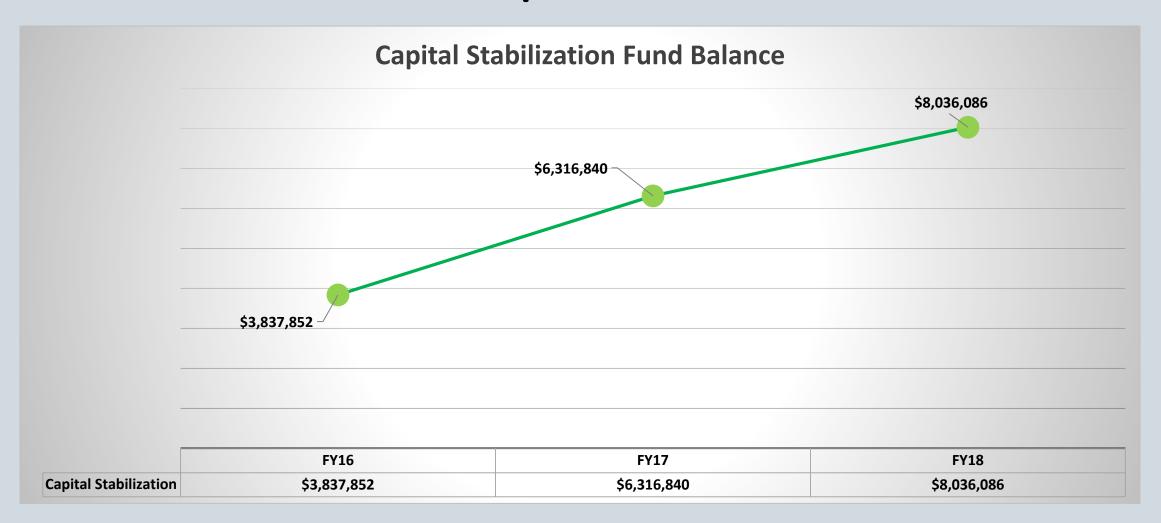
| Fiscal Year | Beginning Balance | Transfer In | Transfer Out | Investment Income | Ending Balance |
|-------------|----------------------|-------------|--------------|----------------------|-------------------|
| 2014 | \$856,478 | \$856,633 | | \$4,822 | \$1,717,933 |
| 2015 | \$1,717,933 | \$625,000 | | \$41,472 | \$2,384,405 |
| 2016 | \$2,384,405 | | | \$96,918 | \$2,481,323 |
| 2017 | \$2,481,323 | | | \$67,417 | \$2,548,740 |
| 2018 | \$2,548,740 | \$500,000 | | \$21,755 | \$3,070,495 |

Article 3 Motion (DRAFT)

MOTION: (Requires majority vote)

"Move that the Town vote to appropriate \$250,000 from free cash for the purpose of supplementing the Stabilization Fund established under Article 4 of the warrant for 2011 Spring Annual Town Meeting, as authorized by Chapter 40, Section 5B of the General Laws, as amended."

Article 4: Capital Stabilization

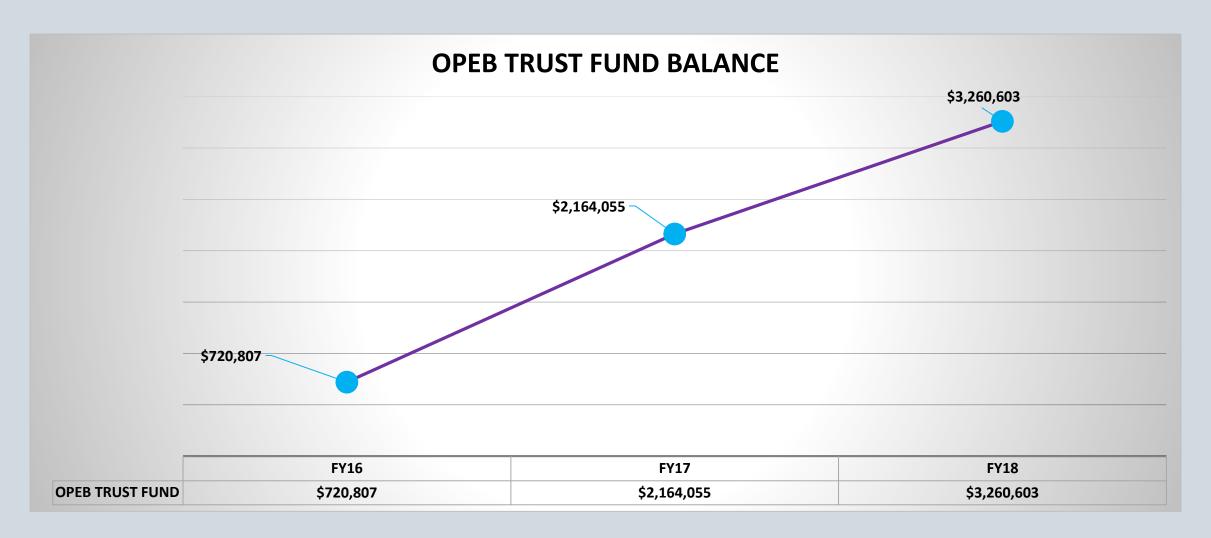


Article 4 Motion (DRAFT)

MOTION: (Requires two thirds vote)

"Move that the Town vote to appropriate \$1,409,678 from free cash for the purpose of supplementing the Capital Stabilization Fund established by the vote of Article 2 of the 2010 Fall Annual town Meeting, as authorized by chapter 40, Section 5B of the General Laws, as amended."

Article 5: OPEB



Article 6 Motion (DRAFT)

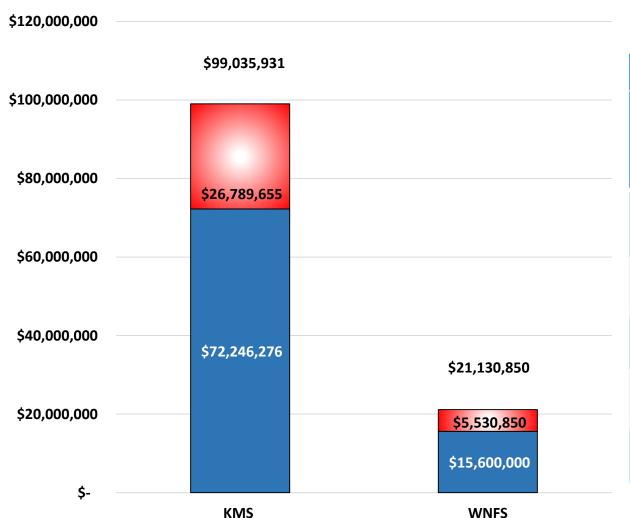
MOTION (requires majority vote):

"Move to appropriate the sum of \$36,622.20 in addition to \$100,000 appropriated under Article 1 of the 2014 Spring Annual Town Meeting and the \$50,000 appropriated under Article 1 of the 2015 Spring Annual Town Meeting, said sum to be deposited to a "529 Educational Savings Plan" to be held in the name of The Kathleen McDaniel Educational Trust, Kathleen McDaniel being the widow of Michael McDaniel Jr., long time employee of the Town of Natick Department of Public Works, killed in the line of duty on February 4, 2014."

Article 15 WNFS: Town Administrator's Financing Recommendation:

KMS Level Debt Service 20 Years & WNFS Hybrid Debt Service 20 Years (5 yr. level debt, 15 yrs. level principal)

KMS & WNFS Projected Total Costs (assumes 3.25% coupon)



| Tax Payer | Гах Bill Imp | act Projec | tion (assum | nes 3.25% co | oupon) |
|--------------------------------|--------------|------------|----------------|--------------|-------------------------------|
| COMBINED DEBT EXCLUSION IMPACT | FY20 | FY21 | FY25 Hybrid | FY30 | FY39 Final Debt Payment |
| INCREMENTAL TAX RATE | \$0.73 | \$0.73 | \$0.75 | \$0.73 | \$0.71 |
| \$250,000 | \$183 | \$183 | \$188 | \$183 | \$178 |
| \$500,000 | \$365 | \$365 | \$375 | \$365 | \$355 |
| \$750,000 | \$548 | \$548 | \$563 | \$548 | \$533 |
| \$1,000,000 | \$730 | \$730 | \$750 | \$730 | \$710 |

Article 15 Motion (DRAFT)

Motion: (Requires a two-thirds majority)

"Move that the Town of Natick vote to appropriate the sum of \$15,560,000 for the purpose of paying costs to design, develop, construct, furnish and equip a new West Natick Fire Station (Fire station #4), located at the site of the current Fire Station #4 and adjoining Town owned properties, including all related facilities, buildings, appurtenant structures, site improvements, and grounds, said sum to be expended under the direction of the Board of Selectmen, and to meet said appropriation the Treasurer, with the approval of the Board of Selectmen, is authorized to borrow said sum under M.G.L. Chapter 44, or any other enabling authority; provided that any appropriation hereunder shall be subject to and contingent upon an affirmative vote of the Town to exempt the amounts required for the payment of interest and principal on said borrowing from the limitations on taxes imposed by M.G.L. 59, Section 21C (Proposition 2 1/2). Any premium received upon the sale of any bonds or notes approved by this vote, less any such premium applied to the payment of the costs of issuance of such bonds or notes, may be applied to the payment of costs approved by this vote in accordance with Chapter 44, Section 20 of the General Laws, thereby reducing the amount authorized to be borrowed to pay such costs by a like amount."

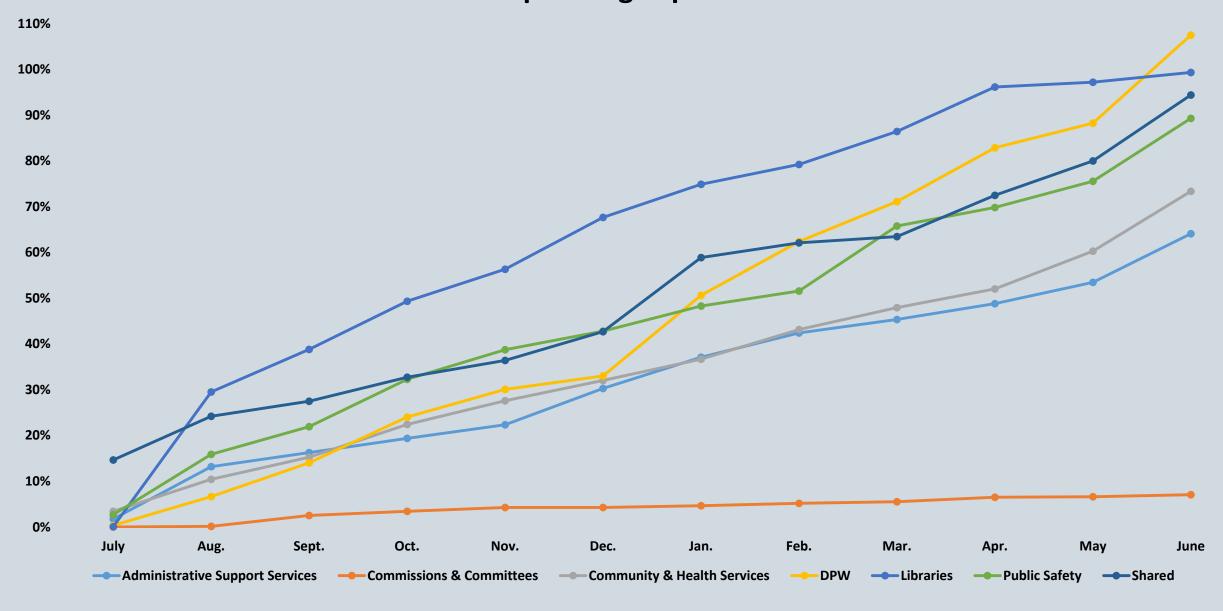
Article 20 Motion (DRAFT)

Motion: (requires a majority vote)

"No Action"

Finance Committee Questions

FY18 Operating Expense Trend



Questions & Comments

ITEM TITLE: Article 3 - Operationaal/Rainy Day Stabilization Fund

ITEM TITLE: Article 4 - Capital Stabilization Fund

| ITEM TITLE: | Article 5 - Other Post-Employment Benefits (OPEB) Appropriation or |
|-------------|--|

Transfer of Funds

| ITEM TITLE: | Article 6 - Appropriate Funds for the Family of Michael McDaniel Jr. |
|-------------|--|
|-------------|--|

ITEM TITLE: Article 7 - Transfer of Unexpended Bond Proceeds

Article 15 - West Natick Fire Station Appropriation of Funding

Exhibit

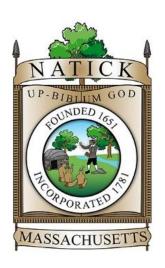
ITEM SUMMARY:

ATTACHMENTS:

ITEM TITLE:

Description Upload Date Type

Fire Station Funding Recommendation to BoS August 20 2018 8/29/2018



Capital Financing Recommendation

Kennedy Middle School & West Natick Fire Station

Board of Selectmen

August 20, 2018

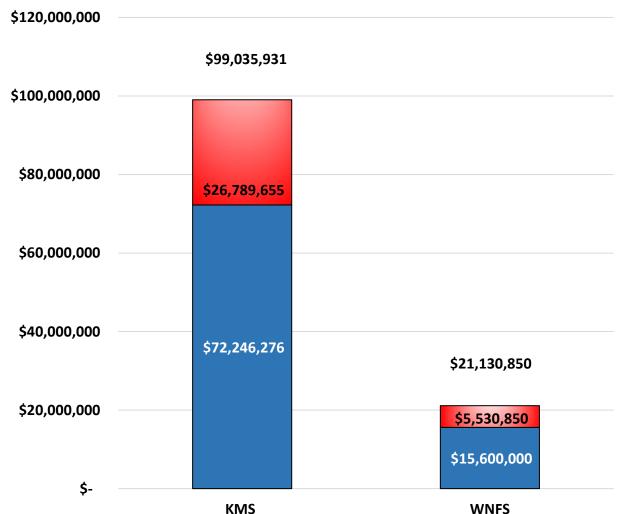
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| Model Financing 2 | 9-11 |
| KMS & WNFS Debt Cost Comparison | 12 |
| Questions / Concerns | 13 |

Town Administrator's Financing Recommendation:

KMS Level Debt Service 20 Years & WNFS Hybrid Debt Service 20 Years (5 yr. level debt, 15 yrs. level principal)

KMS & WNFS Projected Total Costs (assumes 3.25% coupon)



| Tax Payer Tax Bill Impact Projection (assumes 3.25% coupon) | | | | | | | | | | |
|---|--------|--------|----------------|--------|-------------------------------|--|--|--|--|--|
| COMBINED DEBT EXCLUSION IMPACT | FY20 | FY21 | FY25 Hybrid | FY30 | FY39 Final Debt Payment | | | | | |
| INCREMENTAL TAX RATE | \$0.73 | \$0.73 | \$0.75 | \$0.73 | \$0.71 | | | | | |
| \$250,000 | \$183 | \$183 | \$188 | \$183 | \$178 | | | | | |
| \$500,000 | \$365 | \$365 | \$375 | \$365 | \$355 | | | | | |
| \$750,000 | \$548 | \$548 | \$563 | \$548 | \$533 | | | | | |
| \$1,000,000 | \$730 | \$730 | \$750 | \$730 | \$710 | | | | | |

Town of Natick, Massachusetts - DEBT EXCLUDED FROM PROP 2 1/2 Financing Plan G - \$15.6M Fire Station 20yrs (Hybrid) & \$72.250M School 20yrs (Level)

| SCHOOL | ONLY - DEBT | SERVICE SO | CHEDULE | | |
|---|--|---|---|---|--|
| Fiscal Year | Principal | Coupon | Interest | Total P+I | |
| 6/30/2020 6/30/2021 6/30/2022 6/30/2023 6/30/2024 6/30/2025 6/30/2026 6/30/2027 6/30/2028 6/30/2029 6/30/2030 6/30/2031 6/30/2032 6/30/2033 6/30/2034 6/30/2035 6/30/2036 | 2,050,000 2,715,000 2,805,000 2,895,000 3,090,000 3,195,000 3,300,000 3,410,000 3,520,000 3,635,000 3,755,000 3,880,000 4,010,000 4,140,000 4,280,000 4,420,000 | 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% 3.25% | 2,901,844 2,237,381 2,147,681 2,055,056 1,959,344 1,860,463 1,758,331 1,652,788 1,543,750 1,431,138 1,314,869 1,194,781 1,070,713 942,500 810,063 673,238 531,863 | 4,951,844 4,952,381 4,952,681 4,950,056 4,954,344 4,950,463 4,953,331 4,952,788 4,953,750 4,951,138 4,949,869 4,949,781 4,950,713 4,952,500 4,950,063 4,953,238 4,951,863 | |
| 6/30/2037 6/30/2038 6/30/2039 | 4,565,000 4,715,000 4,875,000 | 3.25% 3.25% 3.25% | 385,856 235,056 79,219 | 4,950,856 4,950,056 4,954,219 | |
| Total | 72,250,000 | | 26,785,931 | 99,035,931 | |

| FIRE | STATION ONL | Y - DEBT SER | RVICE SCHEDU | JLE |
|-------------|-------------|--------------|--------------|------------|
| Fiscal Year | Principal | Coupon | Interest | Total P+I |
| 6/30/2020 | 445,000 | 3.25% | 626,519 | 1,071,519 |
| 6/30/2021 | 585,000 | 3.25% | 483,031 | 1,068,031 |
| 6/30/2022 | 605,000 | 3.25% | 463,694 | 1,068,694 |
| 6/30/2023 | 625,000 | 3.25% | 443,706 | 1,068,706 |
| 6/30/2024 | 645,000 | 3.25% | 423,069 | 1,068,069 |
| 6/30/2025 | 850,000 | 3.25% | 398,775 | 1,248,775 |
| 6/30/2026 | 850,000 | 3.25% | 371,150 | 1,221,150 |
| 6/30/2027 | 850,000 | 3.25% | 343,525 | 1,193,525 |
| 6/30/2028 | 850,000 | 3.25% | 315,900 | 1,165,900 |
| 6/30/2029 | 845,000 | 3.25% | 288,356 | 1,133,356 |
| 6/30/2030 | 845,000 | 3.25% | 260,894 | 1,105,894 |
| 6/30/2031 | 845,000 | 3.25% | 233,431 | 1,078,431 |
| 6/30/2032 | 845,000 | 3.25% | 205,969 | 1,050,969 |
| 6/30/2033 | 845,000 | 3.25% | 178,506 | 1,023,506 |
| 6/30/2034 | 845,000 | 3.25% | 151,044 | 996,044 |
| 6/30/2035 | 845,000 | 3.25% | 123,581 | 968,581 |
| 6/30/2036 | 845,000 | 3.25% | 96,119 | 941,119 |
| 6/30/2037 | 845,000 | 3.25% | 68,656 | 913,656 |
| 6/30/2038 | 845,000 | 3.25% | 41,194 | 886,194 |
| 6/30/2039 | 845,000 | 3.25% | 13,731 | 858,731 |
| Total | 15,600,000 | | 5,530,850 | 21,130,850 |
| | . 5,550,000 | | 2,223,000 | , . 50,000 |



Projected Debt Costs

| | | Outstan | ding [| | Ap | proved Projects | | Projected | | |
|-------------|-----|------------|--------|------------|----|-----------------|---|-----------------|-----|-----------------|
| Fiscal Year | | Excluded | | W/I Levy | | W/I Levy | | Capital Request | Tot | al General Fund |
| 2020 | 5 | 4,334,763 | S | 4,317,229 | \$ | 1,353,538 | S | 534,689 | S | 10,540,21 |
| 2021 | S | 4,228,171 | S | 3,474,168 | 5 | 1,325,217 | S | 3,852,140 | S | 12,879,69 |
| 2022 | S | 4,118,730 | S | 2,966,399 | \$ | 1,296,897 | S | 5,177,169 | S | 13,559,19 |
| 2023 | S | 4,019,639 | S | 2,545,640 | \$ | 1,268,576 | S | 5,939,079 | S | 13,772,93 |
| 2024 | S | 3,918,068 | S | 2,296,942 | \$ | 1,240,256 | S | 5,803,856 | S | 13,259,12 |
| 2025 | S | 3,283,696 | S | 1,974,752 | \$ | 1,196,935 | S | 5,531,552 | S | 11,986,93 |
| 2026 | S | 3,194,884 | S | 1,529,702 | \$ | 1,169,102 | S | 5,348,488 | S | 11,242,17 |
| 2027 | S | 3,105,128 | S | 1,217,921 | \$ | 1,086,269 | S | 5,137,763 | S | 10,547,08 |
| 2028 | S | 3,003,197 | 5 | 1,125,182 | \$ | 1,060,224 | S | 4,604,614 | 5 | 9,793,23 |
| 2029 | 5 | 2,901,266 | \$ | 1,057,743 | 5 | 1,034,178 | 5 | 4,260,595 | 5 | 9,253,78 |
| 2030 | 5 | 2,799,335 | \$ | 924,604 | 5 | 988,133 | 5 | 3,945,450 | 5 | 8,657,53 |
| 2031 | 5 | 2,697,404 | \$ | 824,599 | 5 | 962,737 | 5 | 3,824,538 | \$ | 8,309,2 |
| 2032 | 5 | 160,473 | \$ | 733,027 | 5 | 937,342 | 5 | 3,702,506 | \$ | 5,533,34 |
| 2033 | 5 | 155,753 | \$ | 509,978 | 5 | 911,946 | 5 | 3,602,975 | \$ | 5,180,65 |
| 2034 | 100 | | \$ | 308,000 | 5 | 886,551 | 5 | 3,503,444 | 5 | 4,697,99 |
| 2035 | | | \$ | 299,850 | 5 | 326,480 | 5 | 3,183,913 | \$ | 3,810,24 |
| 2036 | | | S | 216,700 | 5 | 318,472 | 5 | 2,544,865 | \$ | 3,080,03 |
| 2037 | | | S | 161,425 | 5 | 310,464 | 5 | 2,125,175 | \$ | 2,597,00 |
| 2038 | | | 5 | 116,725 | \$ | 302,456 | 5 | 1,681,919 | 5 | 2,101,10 |
| 2039 | | | | 1, 773 | \$ | 294,448 | 5 | 1,632,113 | 5 | 1,926,56 |
| 2040 | | | | | \$ | 286,440 | 5 | 1,582,306 | 5 | 1,868,74 |
| 2041 | | | | | \$ | 278,432 | 5 | 425,000 | 5 | 703,4 |
| 2042 | | | | | \$ | 270,424 | S | | 5 | 270,43 |
| 2043 | | | | | \$ | 262,416 | | | 5 | 262,43 |
| 2044 | | | | | \$ | 254,408 | | | \$ | 254,4 |
| Total | 5 | 41,920,507 | S | 26,600,586 | S | 19,622,338 | S | 77,944,147 | s | 166,087,57 |

^{*} This table excludes Fire Station 4 (West Natick) and the Kennedy Middle School

Town of Natick, Massachusetts - DEBT EXCLUDED FROM PROP 2 1/2

Estimated Fire Station:

Maximum Term of Fire Station:

Amortization of Fire Station:

Projected Bond Rate for Fire Station:

\$ 15,600,000 20 years

HYBRID DEBT SERVICE

3.25%

School Total Project Cost:

Est. MSBA Reimbursement (48.21%) \$ 37,313,724

Est. Local Share of Project Costs: \$ 72,246,276

Maximum Term of School: 20 years

Amortization of School: LEVEL DEBT SERVICE

Projected Bond Rate for School: 3.25%

109,560,000

Dated Date of Bonds: December 1, 2018 FY2018 Assessed Valuation: \$ 8,229,002,220

Financing Plan G - \$15.6M Fire Station 20yrs (Hybrid) & \$72.250M School 20yrs (Level)

EXEMPT General Fund Debt Service Only

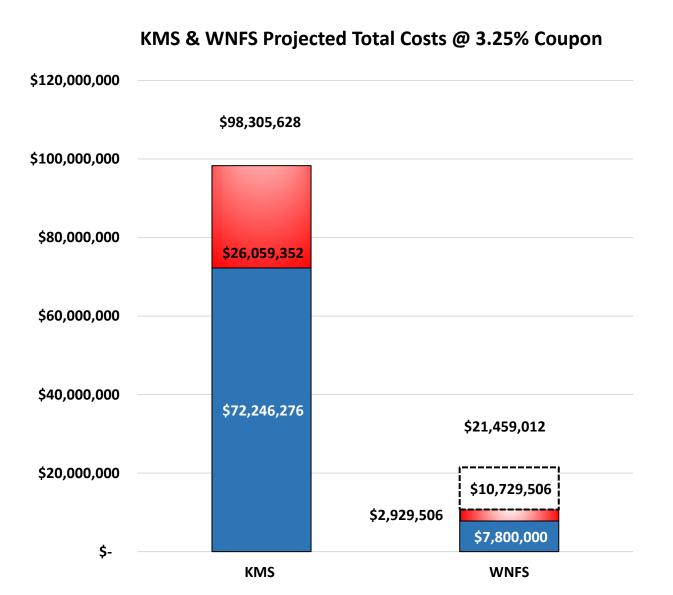
| | Α | В | С | D (A | -B-C) | E | | F | | (| 3 | |
|----------------|---|---|---|---|---|---|--|---|---|---|--|----------------|
| Fiscal Year | Existing Debt Service (see pages 2-4) | Less: Enterprise Supported Debt Service (see page 5) | Less: Existing General Fund NON-Exempt Debt Service (see pages 6-8) | Existing General Fund Exempt Debt Service (see page 9) | Existing Tax Rate Impact per \$1,000 | Plus \$72.250M School Bonds (see pages 10 & 11) | Est. School Debt Service Tax Rate Impact per \$1,000 | Plus \$15.6M Fire Station Bonds (see pages 10 & 11) | Est. Fire Station Debt Service Tax Rate Impact per \$1,000 | Existing and Projected Exempt Debt Service (D+E+F) | Existing and Projected Est. Tax Rate Impact per \$1,000 | Fiscal Year |
| 2018 | 13,104,520 | 2,945,561 | 5,586,514 | 4,572,445 | 0.56 | - | - | - | - | 4,572,445 | 0.56 | 2018 |
| 2019 | 11,962,957 | 2,612,729 | 4,884,224 | 4,466,004 | 0.54 | - | - | - | - | 4,466,004 | 0.54 | 2019 |
| 2020 | 10,997,430 | 2,369,664 | 4,293,004 | 4,334,763 | 0.53 | 4,951,844 | 0.60 | 1,071,519 | 0.13 | 10,358,125 | 1.26 | 2020 |
| 2021 | 9,676,467 | 1,998,353 | 3,449,943 | 4,228,171 | 0.51 | 4,952,381 | 0.60 | 1,068,031 | 0.13 | 10,248,584 | 1.25 | 2021 |
| 2022 | 8,945,596 | 1,884,692 | 2,942,174 | 4,118,730 | 0.50 | 4,952,681 | 0.60 | 1,068,694 | 0.13 | 10,140,105 | 1.23 | 2022 |
| 2023 | 8,099,610 | 1,558,557 | 2,521,415 | 4,019,639 | 0.49 | 4,950,056 | 0.60 | 1,068,706 | 0.13 | 10,038,401 | 1.22 | 2023 |
| 2024 | 7,605,853 | 1,415,068 | 2,272,717 | 3,918,068 | 0.48 | 4,954,344 | 0.60 | 1,068,069 | 0.13 | 9,940,480 | 1.21 | 2024 |
| 2025 | 6,556,894 | 1,322,671 | 1,950,527 | 3,283,696 | 0.40 | 4,950,463 | 0.60 | 1,248,775 | 0.15 | 9,482,933 | 1.15 | 2025 |
| 2026 | 5,641,905 | 921,339 | 1,525,682 | 3,194,884 | 0.39 | 4,953,331 | 0.60 | 1,221,150 | 0.15 | 9,369,365 | 1.14 | 2026 |
| 2027 | 5,080,624 | 761,595 | 1,213,901 | 3,105,128 | 0.38 | 4,952,788 | 0.60 | 1,193,525 | 0.15 | 9,251,440 | 1.12 | 2027 |
| 2028 | 4,728,341 | 599,963 | 1,125,182 | 3,003,197 | 0.36 | 4,953,750 | 0.60 | 1,165,900 | 0.14 | 9,122,847 | 1.11 | 2028 |
| 2029 | 4,420,921 | 461,913 | 1,057,743 | 2,901,266 | 0.35 | 4,951,138 | 0.60 | 1,133,356 | 0.14 | 8,985,760 | 1.09 | 2029 |
| 2030 | 4,135,451 | 411,513 | 924,604 | 2,799,335 | 0.34 | 4,949,869 | 0.60 | 1,105,894 | 0.13 | 8,855,097 | 1.08 | 2030 |
| 2031 | 3,921,516 | 399,513 | 824,599 | 2,697,404 | 0.33 | 4,949,781 | 0.60 | 1,078,431 | 0.13 | 8,725,616 | 1.06 | 2031 |
| 2032 | 1,276,912 | 383,413 | 733,027 | 160,473 | 0.02 | 4,950,713 | 0.60 | 1,050,969 | 0.13 | 6,162,154 | 0.75 | 2032 |
| 2033 | 932,619 | 266,888 | 509,978 | 155,753 | 0.02 | 4,952,500 | 0.60 | 1,023,506 | 0.12 | 6,131,759 | 0.75 | 2033 |
| 2034 | 567,988 | 259,988 | 308,000 | - | - | 4,950,063 | 0.60 | 996,044 | 0.12 | 5,946,106 | 0.72 | 2034 |
| 2035 | 552,938 | 253,088 | 299,850 | - | - | 4,953,238 | 0.60 | 968,581 | 0.12 | 5,921,819 | 0.72 | 2035 |
| 2036 | 457,888 | 241,188 | 216,700 | - | - | 4,951,863 | 0.60 | 941,119 | 0.11 | 5,892,981 | 0.72 | 2036 |
| 2037 | 395,863 | 234,438 | 161,425 | - | - | 4,950,856 | 0.60 | 913,656 | 0.11 | 5,864,513 | 0.71 | 2037 |
| 2038 | 294,350 | 177,625 | 116,725 | - | - | 4,950,056 | 0.60 | 886,194 | 0.11 | 5,836,250 | 0.71 | 2038 |
| 2039 | - | - | - | - | - | 4,954,219 | 0.60 | 858,731 | 0.10 | 5,812,950 | 0.71 | 2039 |
| 2040 | - | - | - | - | - | _ | - | - | - | | - | 2040 |
| 2041 | - | - | - | - | - | _ | - | - | - | | | 2041 |
| 2042 | - | - | - | - | - | - | - | - | - | | - | 2042 |
| 2043 | - | - | - | - | - | _ | - | - | - | | - | 2043 |
| 2044 | - | - | - | | - | - | - | - | - | | | 2044 |
| Total | 109,356,641 | 21,479,753 | 36,917,933 | 50,958,955 | | 99,035,931 | | 21,130,850 | | 171,125,736 | | |

Assumptions:

- Fire Station structured on a hybrid debt basis; level debt first 5yrs then equal/declining principal.
- School bonds structured on a level debt basis.
- Bonds structured a long first coupon; no impact in FY19.

Requested Model Financing 1:

KMS Hybrid Debt Service 20 Years & WNFS Debt Exclusion \$7.8M Level Debt Service; Tax Levy \$7.8M Level Debt Service 20 Years @ 3.25%



| @ 3.25% WITHIN TA | \$7.8M, 20 YEARS | AX LEVY IMPACT |
|-------------------|------------------|---|
| Debt Service | Fiscal year | Value of Projects Deferred |
| \$536,475 | 2020 | \$7.8M spent within the tax levy would |
| \$536,475 | 2021 | potentially defer |
| \$536,475 | 2022 | \$4.4M worth of projects over the first |
| \$536,475 | 2023 | 5 years |

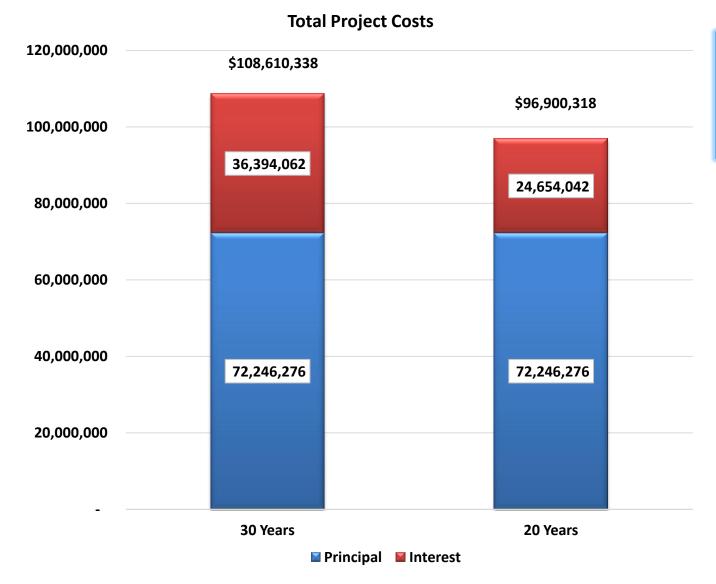
| Tax Pa | iyer Tax B | ill Impac | ct Projecti | ion @ 3.2! | 5% |
|--------------------------------|------------|-----------|----------------|------------|----------------------------------|
| COMBINED DEBT EXCLUSION IMPACT | FY20 | FY21 | FY25 Hybrid | FY30 | FY39 Final Debt Payment |
| INCREMENTAL TAX RATE | \$0.63 | \$0.63 | \$0.73 | \$0.65 | \$0.52 |
| \$250,000 | \$158 | \$158 | \$183 | \$164 | \$131 |
| \$500,000 | \$315 | \$315 | \$365 | \$327 | \$262 |
| \$750,000 | \$473 | \$473 | \$548 | \$490 | \$393 |
| \$1,000,000 | \$630 | \$630 | \$730 | \$654 | \$523 |

Requested Model Financing Debt Service Detail:

Debt Service Schedule Detail

| ۵ 🚵 ۵ | | Debt Service | | | | | ۵ 🚵 ۵ | | Debt Service | | | |
|-------------------|-----------|--------------------|-----------------|---------------|-----------------|----|--|-----------|--------------------|-----------------|---------------|----------------|
| NATICK | | | | | | | NATICK | | | | | |
| OD-BIBLING COD | | Project: | West | Natick Fire S | tation | | UP-BIBILIM GOD | | Project: | | KMS | |
| | | | | | | | | | | | | |
| | | Total Cost: | | \$15,600,000 |) | | | | Total Cost: | | \$ 72,246,276 | |
| FIGURE WILLIAM TO | | Offsetting Fun | ids: | \$ (7,800,000 | 0) | | PORATION IN THE PROPERTY OF TH | | Offsetting Funds: | | \$ - | |
| MASSACHUSETTS | | Cost to be Issu | ied: | \$ 7,800,000 |) | | MASSACHUSETTS | | Cost to be Issued: | | \$ 72,246,276 | |
| | | Term: | 20 | Years | | | | | Term: | 20 | Years | |
| | | Interest | \$ 2,929,506 | 3.25 | % | | | | Interest | \$ 26,059,352 | 3.25% | |
| | | Starting Year | FY | 2020 | \$ 10,729,506 | | | | Starting Year | FY | 2020 | \$ 98,305,628 |
| | | | | | | | | | | | | |
| Beg Bal | <u>FY</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> | End Bal | | Beg Bal | <u>FY</u> | <u>Principal</u> | <u>Interest</u> | <u>Total</u> | <u>End Bal</u> |
| \$ 7,800,000 | 2020 | \$ 282,975 | \$ 253,500 | \$ 536,47 | \$ 7,517,025 | 1 | \$72,246,276 | 2020 | \$ 2,600,000 | \$ 2,348,004 | \$ 4,948,004 | \$ 69,646,276 |
| \$ 7,517,025 | 2021 | \$ 292,172 | \$ 244,303 | \$ 536,47 | \$ 7,224,853 | 2 | \$69,646,276 | 2021 | \$ 2,675,000 | \$ 2,263,504 | \$ 4,938,504 | \$ 66,971,276 |
| \$ 7,224,853 | 2022 | \$ 301,668 | \$ 234,808 | \$ 536,47 | \$ 6,923,185 | 3 | \$66,971,276 | 2022 | \$ 2,750,000 | \$ 2,176,566 | \$ 4,926,566 | \$ 64,221,276 |
| \$ 6,923,185 | 2023 | \$ 311,472 | \$ 225,004 | \$ 536,47 | \$ 6,611,713 | 4 | \$64,221,276 | 2023 | \$ 2,850,000 | \$ 2,087,191 | \$ 4,937,191 | \$ 61,371,276 |
| \$ 6,611,713 | 2024 | \$ 321,595 | \$ 214,881 | \$ 536,47 | \$ 6,290,119 | 5 | \$61,371,276 | 2024 | \$ 2,950,000 | \$ 1,994,566 | \$ 4,944,566 | \$ 58,421,276 |
| \$ 6,290,119 | 2025 | \$ 332,046 | \$ 204,429 | \$ 536,47 | \$ \$ 5,958,072 | 6 | \$58,421,276 | 2025 | \$ 3,894,752 | \$ 1,898,691 | \$ 5,793,443 | \$ 54,526,524 |
| \$ 5,958,072 | 2026 | \$ 342,838 | \$ 193,637 | \$ 536,47 | \$ 5,615,234 | 7 | \$54,526,524 | 2026 | \$ 3,894,752 | \$ 1,772,112 | \$ 5,666,864 | \$ 50,631,772 |
| \$ 5,615,234 | 2027 | \$ 353,980 | \$ 182,495 | \$ 536,47 | \$ 5,261,254 | 8 | \$50,631,772 | 2027 | \$ 3,894,752 | \$ 1,645,533 | \$ 5,540,285 | \$ 46,737,020 |
| \$ 5,261,254 | 2028 | \$ 365,485 | \$ 170,991 | \$ 536,47 | \$ 4,895,770 | 9 | \$46,737,020 | 2028 | \$ 3,894,752 | \$ 1,518,953 | \$ 5,413,705 | \$ 42,842,268 |
| \$ 4,895,770 | 2029 | \$ 377,363 | \$ 159,113 | \$ 536,47 | \$ 4,518,407 | 10 | \$42,842,268 | 2029 | \$ 3,894,752 | \$ 1,392,374 | \$ 5,287,126 | \$ 38,947,516 |
| \$ 4,518,407 | 2030 | \$ 389,627 | \$ 146,848 | \$ 536,47 | \$ 4,128,780 | 11 | \$38,947,516 | 2030 | \$ 3,894,752 | \$ 1,265,794 | \$ 5,160,546 | \$ 35,052,764 |
| \$ 4,128,780 | 2031 | \$ 402,290 | \$ 134,185 | \$ 536,47 | \$ \$ 3,726,490 | 12 | \$35,052,764 | 2031 | \$ 3,894,752 | \$ 1,139,215 | \$ 5,033,967 | \$ 31,158,012 |
| \$ 3,726,490 | 2032 | \$ 415,364 | \$ 121,111 | \$ 536,47 | \$ 3,311,125 | 13 | \$31,158,012 | 2032 | \$ 3,894,752 | \$ 1,012,635 | \$ 4,907,387 | \$ 27,263,260 |
| \$ 3,311,125 | 2033 | \$ 428,864 | \$ 107,612 | \$ 536,47 | \$ 2,882,262 | 14 | \$27,263,260 | 2033 | \$ 3,894,752 | \$ 886,056 | \$ 4,780,808 | \$ 23,368,508 |
| \$ 2,882,262 | 2034 | \$ 442,802 | \$ 93,674 | \$ 536,47 | \$ 2,439,460 | 15 | \$23,368,508 | 2034 | \$ 3,894,752 | \$ 759,477 | \$ 4,654,229 | \$ 19,473,756 |
| \$ 2,439,460 | 2035 | \$ 457,193 | \$ 79,282 | \$ 536,47 | \$ 1,982,267 | 16 | \$19,473,756 | 2035 | \$ 3,894,752 | \$ 632,897 | \$ 4,527,649 | \$ 15,579,004 |
| \$ 1,982,267 | 2036 | \$ 472,052 | \$ 64,424 | \$ 536,47 | \$ 1,510,216 | 17 | \$15,579,004 | 2036 | \$ 3,894,751 | \$ 506,318 | \$ 4,401,069 | \$ 11,684,253 |
| \$ 1,510,216 | 2037 | \$ 487,393 | \$ 49,082 | \$ 536,47 | \$ 1,022,822 | 18 | \$11,684,253 | 2037 | \$ 3,894,751 | \$ 379,738 | \$ 4,274,489 | \$ 7,789,502 |
| \$ 1,022,822 | 2038 | \$ 503,234 | \$ 33,242 | \$ 536,47 | \$ \$ 519,589 | 19 | \$ 7,789,502 | 2038 | \$ 3,894,751 | \$ 253,159 | \$ 4,147,910 | \$ 3,894,751 |
| \$ 519,589 | 2039 | \$ 519,589 | \$ 16,887 | \$ 536,47 | \$ \$ (0) | 20 | \$ 3,894,751 | 2039 | \$ 3,894,751 | \$ 126,568 | \$ 4,021,319 | \$ - |

Finance Model 2: Kennedy Middle School Financing – Debt Exclusion



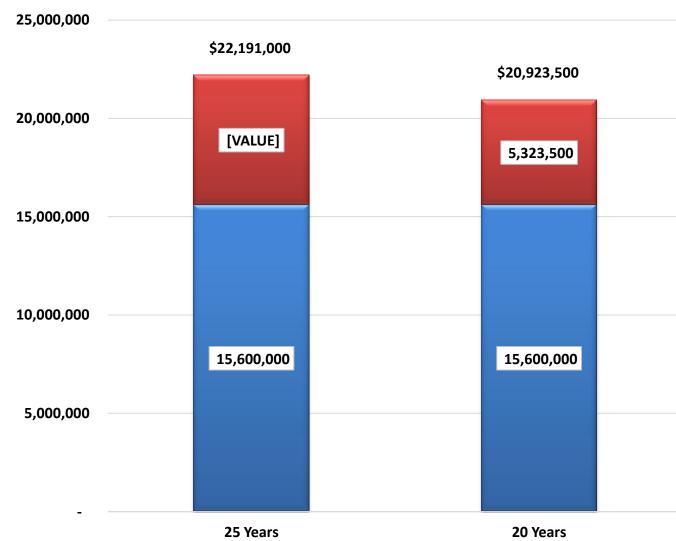
Scenario Highlights: Offsets – MSBA 37M Level Principal

| KMS DEBT EXCLUSION 20 YRS @ 3.25%* | FY20 | FY21 | FY22 |
|------------------------------------|----------|----------|----------|
| INCREMENTAL TAX RATE | \$0.6834 | \$0.6634 | \$0.6534 |
| \$250,000 | \$171 | \$166 | \$163 |
| \$500,000 | \$342 | \$332 | \$327 |
| \$750,000 | \$513 | \$498 | \$490 |
| \$1,000,000 | \$683 | \$663 | \$653 |

^{*} Tax Impact Table is an estimated projection. Previous projections were modeled with higher interest rates

West Natick Fire Station Financing – Debt Exclusion

Total Project Costs



| Scenario Highlights: |
|-----------------------------|
| Level Principal |

| WNFS DEBT EXCLUSION 20 YRS @ 3.25%* | FY20 | FY21 | FY22 |
|-------------------------------------|----------|----------|----------|
| INCREMENTAL TAX RATE | \$0.1434 | \$0.1434 | \$0.1434 |
| \$250,000 | \$36 | \$36 | \$36 |
| \$500,000 | \$72 | \$72 | \$72 |
| \$750,000 | \$108 | \$108 | \$108 |
| \$1,000,000 | \$143 | \$143 | \$143 |

^{*} Tax Impact Table is an estimated projection

KMS & WNFS Debt Cost Comparison

Financing Methodology Cost Comparison (assuming 20 Years @ 3.25%)

| | Principal | Interest | Total Cost |
|---|--------------|--------------|---------------|
| Administrator's Recommendation | \$87,846,276 | \$32,320,505 | \$120,166,781 |
| Requested Financing Model 1: KMS Hybrid Debt Service 20 Years & WNFS Debt Exclusion \$7.8M Level Debt Service; Tax Levy \$7.8M Level Debt Service | \$87,846,276 | \$31,918,364 | \$119,764,640 |
| Financing Model 2: Level Principal Debt Service | \$87,846,276 | \$29,977,542 | \$117,823,818 |

QUESTIONS / CONCERNS?

ITEM TITLE: Article 16 - West Natick Fire Station Land Disposition

| ITEM TITLE: | Article 25 - Amend the South Middlesex Regional Vocation School |
|-------------|---|
| | Agreement |

| ITEM TITLE: | Article 29 - Amend Article 2 of the Town of Natick Home Rule Charter |
|---------------|--|
| ITEM SUMMARY: | |